

The Corporation of the City of Kawartha Lakes

Agenda

Budget Committee Meeting

Monday, October 6, 2025

9:00 A.M.

Council Chambers

City Hall

26 Francis Street, Lindsay, Ontario K9V 5R8

Members:

Deputy Mayor Charlie McDonald

Councillor Tracy Richardson

Councillor Dan Joyce

Councillor Pat Warren

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The Corporation of the City of Kawartha Lakes
Minutes
Budget Committee Meeting

Tuesday, September 30, 2025
1:00 P.M.
Council Chambers
City Hall
26 Francis Street, Lindsay, Ontario K9V 5R8

Members:
Deputy Mayor Charlie McDonald
Councillor Tracy Richardson
Councillor Dan Joyce
Councillor Pat Warren

1. **Call to Order**

Chair Deputy Mayor McDonald called the meeting to order at 1:00 p.m.
Councillors Tracy Richardson, Dan Joyce, and Pat Warren were in attendance in Council Chambers.

Chief Administrative Officer R. Taylor, Director of Corporate Services S. Beukeboom, Paramedics Chief S. Johnston, Deputy Chief of Professional Standards J. Golden, Deputy Chief of Operations S. Lucas, Superintendent of Staff Development and Wellness B. Ferguson, Executive Assistant to Paramedic Service R. Ford, Fire Chief T. Jones, Deputy Fire Chief J. Bignell, Deputy Fire Chief S. Moore, Executive Assistant to Fire Services V. Knights, Director of Human Services C. Faber, Manager of Housing M. Corley, Manager of Social Services A. Truax, Manager of Tenant Services, S. Smith, Program Supervisor K. Fleetwood, Executive Director for Victoria Manor D. Bulmer, Supervisor of Budget and Financial Planning J. Hood, and Executive Assistant to Mayor and Council C. Ellison were also in attendance.

Treasurer C. Daynes and VP of Regional Operations for Sienna P. Welch attended via zoom.

The Chair reminded everyone that the meeting is being live-streamed to YouTube for the public to watch.

2. **Administrative Business**

2.1 Adoption of Agenda

BC2025-26

Moved By Councillor Richardson

Seconded By Councillor Warren

That the Agenda for the Budget Committee Meeting of September 30, 2025, be adopted as circulated.

Carried

2.2 Declaration of Pecuniary Interest

There were no declarations of pecuniary interest disclosed.

2.3 Adoption of Minutes from Previous Meeting

BC2025-27

Moved By Councillor Joyce

Seconded By Councillor Warren

That the Minutes of the Budget Committee Meeting of Monday, September 29, 2025, be received and adopted.

Carried

3. Deputations

There were no deputations.

4. New Business

4.1 BC2025-06.4.1

Paramedic Services Budget Presentation

Sara Johnston, Chief of Paramedic Services

Chief Johnston presented the Paramedic Service Budget. She provided an overview of the Administration division; Deputy Chief Golden provided an overview of the Professional Standards division and Deputy Chief Lucas provided an overview of the Operations division. The Paramedic Service is mandated by the Province to provide Paramedic and Ambulance services through the Ambulance Act. In 2024, they responded to 13,836 calls or 1 call every 38 minutes with 8 ambulances on days and 6 on nights across 5 stations and 2 posts. Funding from the province covers approximately 50% of budget costs and 100% of the Community Paramedic and Dedicated Offload Nursing Program (DONP). The Community Paramedics hold 22 clinics each month and serve approximately 750 clients.

Chief Johnston highlighted a couple of budget lines, including the Salaries and Wages line which reflects a new collective agreement, WSIB costs to cover either full or top-wages for staff who are out on WSIB leave, and overtime costs. Accomplishments for 2025 included the addition of one more night ambulance to help distribute calls; the launch of the Medical Priority Dispatch System, which has reduced the number of 'lights and sirens' calls from 70% last year down to 47% this year; permanent funding for the Community Paramedic program and funding for both the Dedicated Offload Nurse Program and the Land Ambulance grant; and substantial movement toward the new Paramedic Headquarters. In 2026 construction will begin on the new building, they will deploy nine new ambulances and are looking to expand the Professional Standards division with the addition of a Superintendent of Staff Wellness and develop a staff wellness strategy. One further position, a logistics technician, is also being requested to help manage the paramedic fleet and equipment.

The total proposed budget for 2026 is \$9,988,000, an increase of \$2,642,000 over 2025.

BC2025-28

Moved By Councillor Richardson

Seconded By Councillor Warren

That the Paramedic Services Budget Presentation be received.

Carried

4.2 BC2025-06.4.2

Fire Services Budget Presentation

Terry Jones, Fire Chief

Chief Jones presented the Fire Services budget. The department includes administration, Fire Prevention, Emergency Management, Support Services (the firefighters), and Training. The Fire Department is served by 19 stations and to-date in 2025 has responded to 2339 calls, which is an increase of 36% over last year, plus an additional 539 assist calls, and an increase of 10% in medical calls. While some calls can be attributed to the ice storm, this still presents a significant increase. The Chief highlighted a couple of the budget lines including the Contracted Services line, which represents a large increase from 2025 due mostly to the cost of snowplowing, which was \$350,000 over budget last year due to increase costs. The Interfunctional Adjustments line represents a large decrease, due to the centralization of the communication devices budget to the I.T. department. While it is a savings here, it will be an increase to that department budget line.

In 2025 there were a number of accomplishments, including the launch of a new Records Management program, I.C.O. to replace Fire House; they received grant funding for cancer mitigation strategies as well as grant funding for the FireSmart program; the development of a firefighter recognition program to help with retention of trained firefighters; recruited two classes of volunteer firefighters; and participated as one of 12 fire departments across the province in a Cree Nation mentorship program providing experience in Fire Code enforcement. In 2026 the significant target is the certification of all firefighters according to the new provincial legislation, which comes into effect on July 1st. In addition they are looking to undertake a Location Study and Master Fire Plan; enhance training for specific types of fire rescue; expand fire safety curricula to grades 3, 6, and 9, and complete a number of fire station renovations. The main pressure is the

timeline for certification, which is prompting a request for two additional training instructors, plus one Emergency Vehicle technician and one more Fire Prevention Officer.

The total budget request for Fire Services is \$11,047,000, which is a reduction of \$973,000 from 2025.

BC2025-29

Moved By Councillor Joyce

Seconded By Councillor Warren

That the Fire Services Budget Presentation be received.

Carried

4.3 BC2025-06.4.3

Human Services Department Budget Presentation

Cheryl Faber, Director of Human Services

Director Faber provided the proposed 2026 budget for the Human Services department, noting that Victoria Manor's budget is not included here as it will be moving to its own department next year. Human Services comprises the Child Care Services, Social Assistance Services (Ontario Works), and Housing and Homelessness Services. It was noted that there are a lot of federal and provincial grants that flow through this department to provide services to residents; this results in large expenditures in the Transfer to External Clients lines (especially in Child Care through the Federal Canada-Wide Early Learning and Child Care (CWELCC) grant of about \$23 million and \$12.8 million for Ontario Works). It was also noted that across each of the divisions in the department there have been many legislative changes and more are forth-coming. This has resulted in extra time spent in adjusting to the changes and readying programs for entirely new funding models in some cases. Federal funding amounts in Housing Services is also decreasing year-after-year, anticipating that it will be phased out by 2030.

Manager Truax provided an overview of the Children's Services and Ontario Works budgets and accomplishments. The CWELCC funding model changed again, but there is currently no plan in place for the expiry of that funding in March 2026. The division created 140 new childcare spaces this year, increasing the access rate for children 0-5 to 28.5%, up from 22% in 2023. The Ontario Works funding model is expected to change again in 2027 as well. This division maintained a 92% completion rating on action plans for social assistance

caseload and successfully advocated for financial support for social assistance for certain recipients after the Ice Storm. Manager Corley provided an overview of the Housing and Homelessness budgets and accomplishments. In 2025 a new 10-Year Housing and Homelessness strategy was completed, the implementation of which will begin next year. They also implemented the new Encampment protocol, which has seen great success. Last year they were monitoring 40 sites and approximately 60+ individuals; currently they are monitoring 7 sites and approximately 10 individuals. In 2026 the department is looking to create a further 127 childcare spaces and open the new integrated care hub, which will offer 12 emergency shelter beds, among other priorities.

The total budget request for Human Services is \$8,598,000, an increase of \$1,691,000 over last year, including a request for 5 new positions.

BC2025-30

Moved By Councillor Richardson

Seconded By Councillor Warren

That the Human Services Department Budget Presentation be received.

Carried

4.4 BC2025-06.4.4

Kawartha Lakes Haliburton Housing Corporation Budget Presentation

Cheryl Faber, Director of Human Services

Director Faber provided an overview of the Kawartha Lakes and Haliburton Housing Corporation (KLHHC) and its relationship to the municipality through the division of Human Services. The mandates of KLH are provincially legislated and the corporation has a Board of Directors, but the day-to-day operations are the responsibility of two main divisions, Tenant Services led by Manager Smith and Building and Property led by Manager Quibell. The largest increase in the budget overview is for interest on Long-Term debt, which is due to the opening of two building in Lindsay last year and Fenelon Falls later this year. One more building in Minden will open next year. These properties are mandated to offer Rent-Geared-to-Income units and do not operate for revenue (and are not expected to).

The corporation sold three other properties in 2025 and is looking to sell another possible three in 2026. There was a focus in 2025 on enhanced tenant engagement opportunities and to empower staff to be more responsive to the

complexity of tenant needs. In 2026, there will be a focus on realigning the Board mandate with the Manager to streamline the governance process, including a new Shareholder Agreement, as well as developing a new 5-year Strategic Plan. Budget pressures include increase of costs for tenant support as well as increasing costs in renovations when tenants move out. There are often substantial costs associated with this move-out process due to repair needs.

The total budget request for KLHHC is \$4,448,000 an increase of \$935,000, including a request for one new building technician.

BC2025-31

Moved By Councillor Warren

Seconded By Councillor Joyce

That the Kawartha Lakes Haliburton Housing Corporation Budget Presentation be received.

Carried

4.5 BC2025-06.4.5

Victoria Manor Budget Presentation

Cheryl Faber, Director of Human Services

Director Faber presented the Victoria Manor budget for 2026 noting that it will be moving to its own Department next year. She outlined the governance model for the Long-Term Care home and the legislative requirements for its compliance with regulations. The Manor serves 166 residents and continues to strive toward achieving 4 hours of Direct Care per resident. They are currently working through their 3-year accreditation process, which should be complete by December. The Director highlighted the Net Promoter Score which reflects resident and family satisfaction and was 66 and 52 respectively. These are considered excellent scores and highlights the positive atmosphere at the Manor.

The main administrative focus in 2026 will be the transition to a new Director; they are also looking to improve resident experience, reduce avoidable transfers to the hospital, and improve the resident dining experience.

One of the main budget pressures this year is the rising cost of food, but also contracted services for laundry, supplies, and snow removal. Another pressure is the continued reliance on staffing agencies in order to maintain adequate staffing levels.

The total budget for Victoria Manor is \$2,875,000, an increase of \$276,000 over 2025.

BC2025-32

Moved By Councillor Warren

Seconded By Councillor Joyce

That the Victoria Manor Budget Presentation be received.

Carried

5. Other Business

6. Adjournment

BC2025-33

Moved By Councillor Richardson

Seconded By Councillor Warren

That the Meeting adjourn at 4:22 p.m.

Carried

2026 Kawartha Lakes Police Service Budget

Chief Kirk Robertson

October 6, 2025

Budget 2026

- Overall increase 10.23%
- Breakdown of pressure points
- Community Safety and Policing Act (CSPA) mandated training

Salary and Benefits

- Salary and benefits are 8.66% of increase
- Negotiated between PSB and LPA
- Included in this section of the budget:
 - Crisis mental health nurse
 - One new recruit officer

Salary and Benefits - continued

- Mental health crisis nurse makes up 0.80%
- New recruit makes up 0.60%
- Creation of a S/Sgt in December - 0.11%

CSPA Mandated Training

- Mandated training for Special Constables \$4000 / person X 5
- Mandated Mental Health Crisis Response training for all police officers
 - \$105,100 for training, equipment and licensing
- 0.09% of overall budget

Remainder of Budget

- Including all other capital and operating 1.47%
- One new cruiser
- CCTV system update and expansion

Cruiser Purchase Price



2022 - \$46,069

2023 - \$54,403

2024 - \$58,070

2025 - \$61,497

Summary

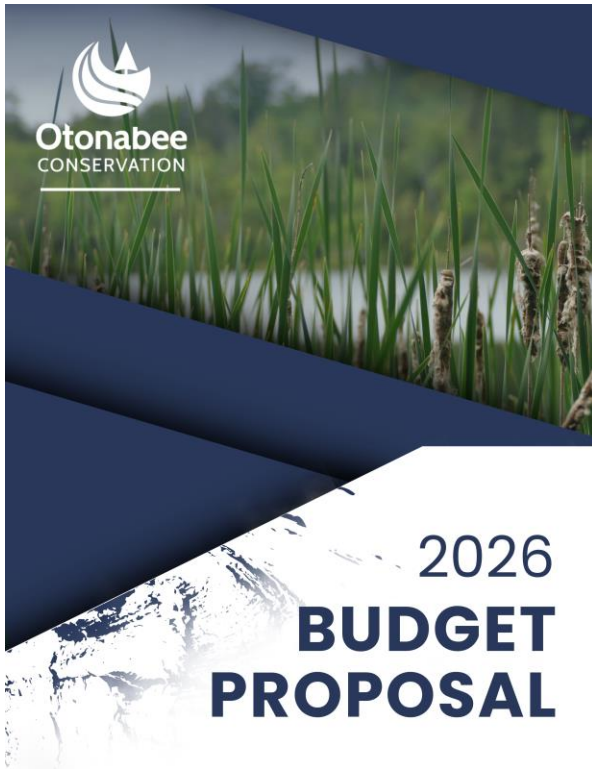
- \$13,684,975 total – Operating and Capital with recoveries
- \$11,587,284 is salary and benefits
- \$125,100 Ministry Mandated training
- \$1,883,481 is our total for grants and recoveries

Questions?

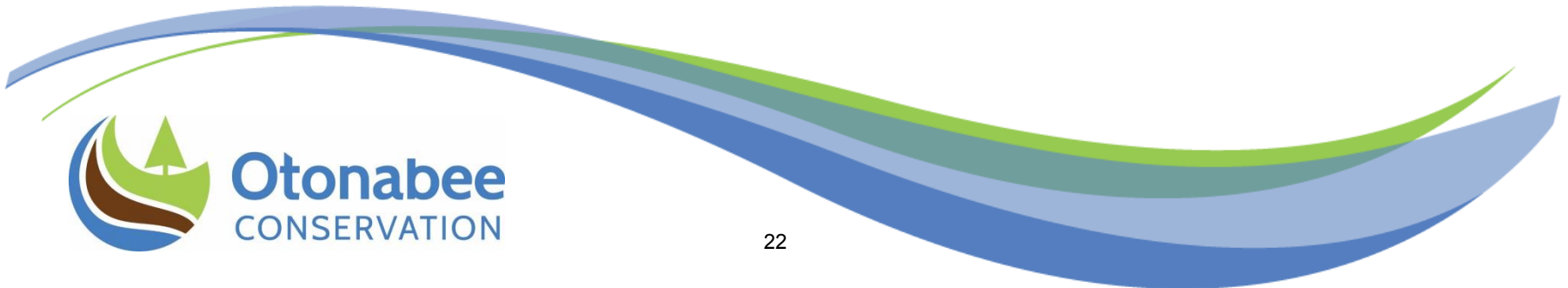


**2026 Proposed Budget
Operating, Capital and Apportionment
City of Kawartha Lakes
October 6, 2025**

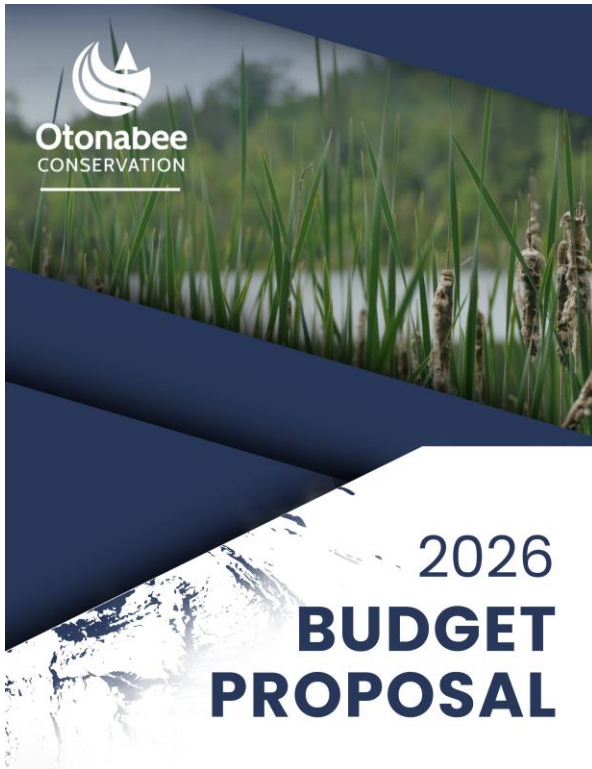
Overview 2026 Budget



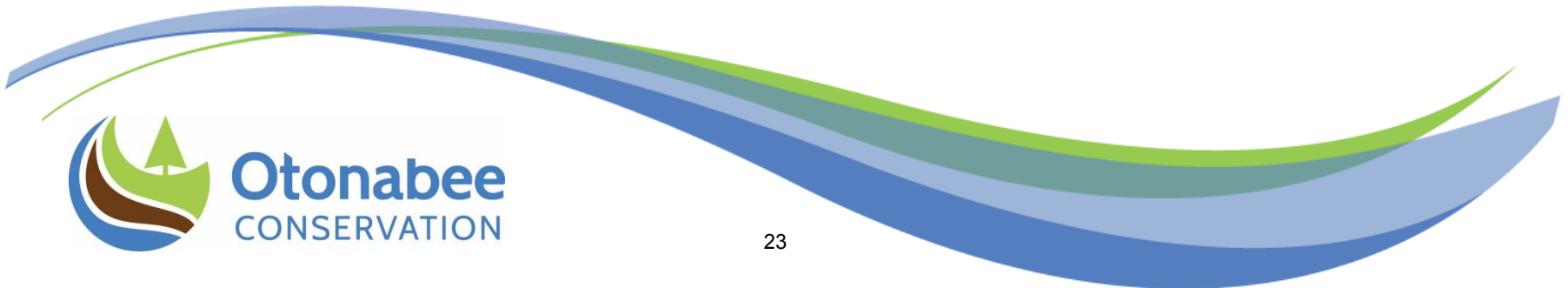
- A 7.4% increase in apportionment is proposed, representing an additional \$115,000 across 8 municipalities.
- This includes a 0% increase to the operating budget.
- The full 7.4% increase applies to the capital budget, supporting decommissioning of assets and equipment investments.



City of Kawartha Lakes



- Modified CVA is .67
- 2026 apportionment is \$11,149
- Represents an increase of \$776



Organizational Review and Budget Planning



At the April 17 Board meeting, the Organizational Efficiency & Alignment Review report was presented, highlighting key gaps and opportunities across the organization.

As a follow-up, draft three-year operating budgets were developed to help the Board and staff evaluate potential financial impacts. These draft budgets were reviewed at the June 19 Board meeting to support informed decision-making and strategic planning.

2026 Operating Budget Highlights

- Tax Levy: Maintains the same level as 2025.
- Revenue Adjustments:
 - Permitting revenue reduced by \$25,000.
 - Lakefield Campground operations removed (both expenses and revenues).
- Cost Reductions:
 - Significant decrease in external consultant fees.
- Strategic Investments:
 - Increased Corporate Services budget to support software modernization and licensing.
 - 2% Cost of Living Adjustment (COLA) and funding allocated for staff compensation and board per diem reviews.
- Service Delivery:
 - Transitioning services back in-house with new staffing positions.
- Reserves:
 - No draw from reserves into the operating budget.

2026 Capital Budget Highlights

- The proposed 7.4% increase to the capital budget—equivalent to \$115,000—reflects a strategic shift toward:
 - Decommissioning end-of-life assets in conservation areas to improve safety and efficiency.
 - Investing in sustainable equipment to support long-term operational resilience. Business Case is included in the Budget Book.
 - Addressing the absence of capital funding in prior levy-supported budgets, ensuring the organization can meet future infrastructure and service delivery needs.

Proposed 2026 Municipal Apportionment

Municipality	2025 Municipal Apportionment	Modified CVA Based Apportionment %	Category 1 - Operating (97%)	Category 3 - Operating (3%)	2026 Municipal Apportionment	Increase amount in dollars
Asphodel-Norwood	\$ 43,826	2.85	\$ 45,690	\$ 1,413	\$ 47,103	\$ 3,277
Cavan-Monaghan	\$ 113,661	7.39	\$ 118,496	\$ 3,665	\$ 122,161	\$ 8,500
City of Kawartha Lakes	\$ 10,373	0.67	\$ 10,814	\$ 334	\$ 11,149	\$ 776
City of Peterborough	\$ 898,448	58.43	\$ 936,669	\$ 28,969	\$ 965,638	\$ 67,190
Douro-Dummer	\$ 115,355	7.50	\$ 120,262	\$ 3,719	\$ 123,982	\$ 8,627
Otonabee-South Monaghan	\$ 88,376	5.75	\$ 92,135	\$ 2,850	\$ 94,985	\$ 6,609
Selwyn	\$ 267,303	17.38	\$ 278,674	\$ 8,619	\$ 287,293	\$ 19,990
Trent Hills	\$ 416	0.03	\$ 434	\$ 13	\$ 448	\$ 31
TOTAL	\$ 1,537,757	100.00	\$ 1,603,174	\$ 49,583	\$ 1,652,757	\$ 115,000

Enhancing Program & Service Performance Monitoring

- Transition operational objectives into measurable Key Performance Indicators (KPIs).
- Improve transparency and accountability through structured performance assessment.
- Strengthen oversight by implementing consistent evaluation frameworks.



Otonabee
CONSERVATION

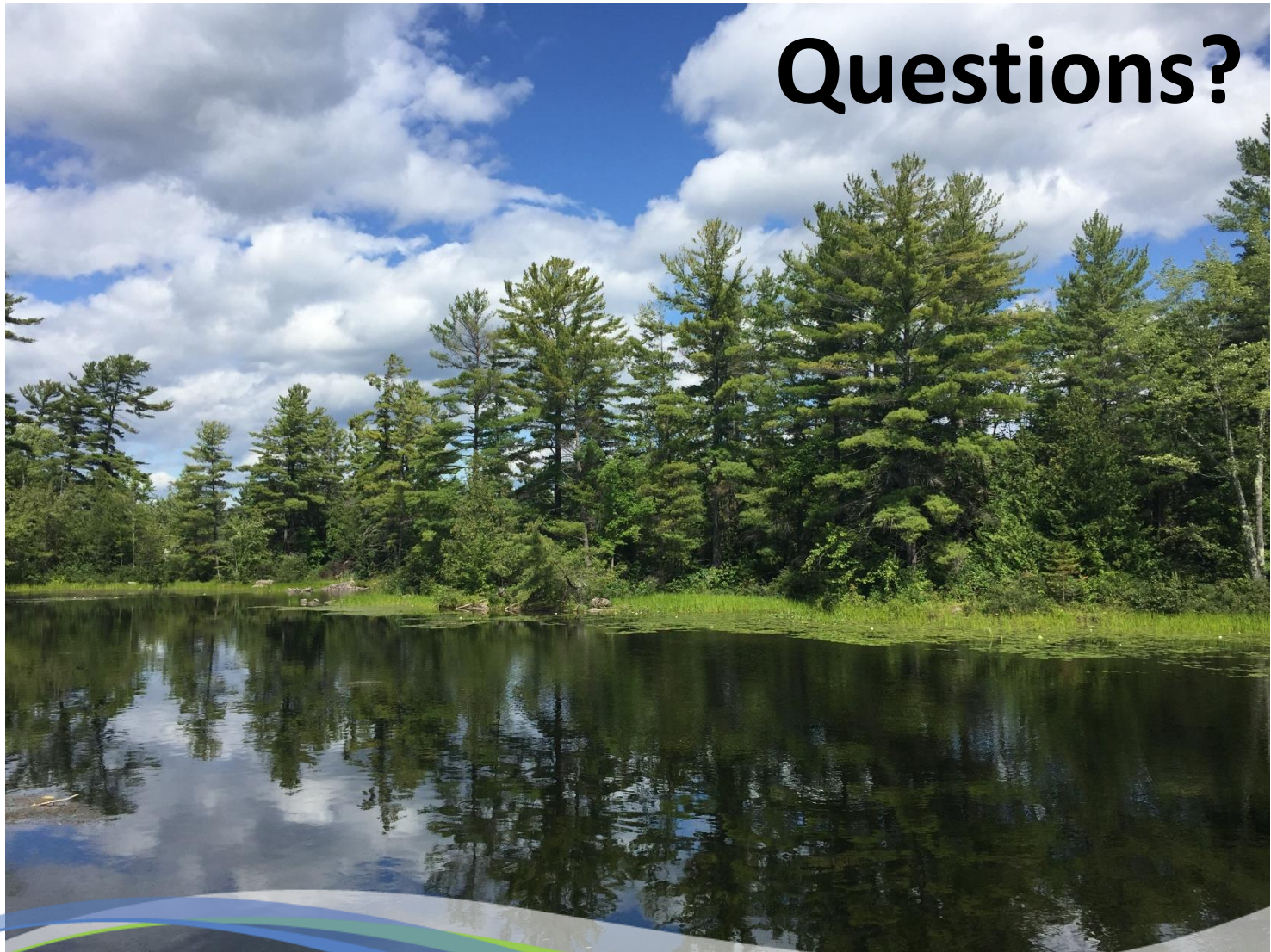
2025 Ice Storm

Otonabee Conservation Reporting

- [ORCA Strategic Plan 2024-2027](#)
- [2024 Annual Report | Otonabee Conservation](#)
- [2024 Permitting Standards Report](#)



Questions?



Otonabee
CONSERVATION

Proposed 2026 Capital and Special Projects Budgets

Presentation to Budget Committee

October 6, 2025

Agenda

- Proposed 2026 Special Projects Budget
- Proposed 2026 Water-Wastewater Capital Budget
- Proposed 2026 Tax-Supported Capital Budget

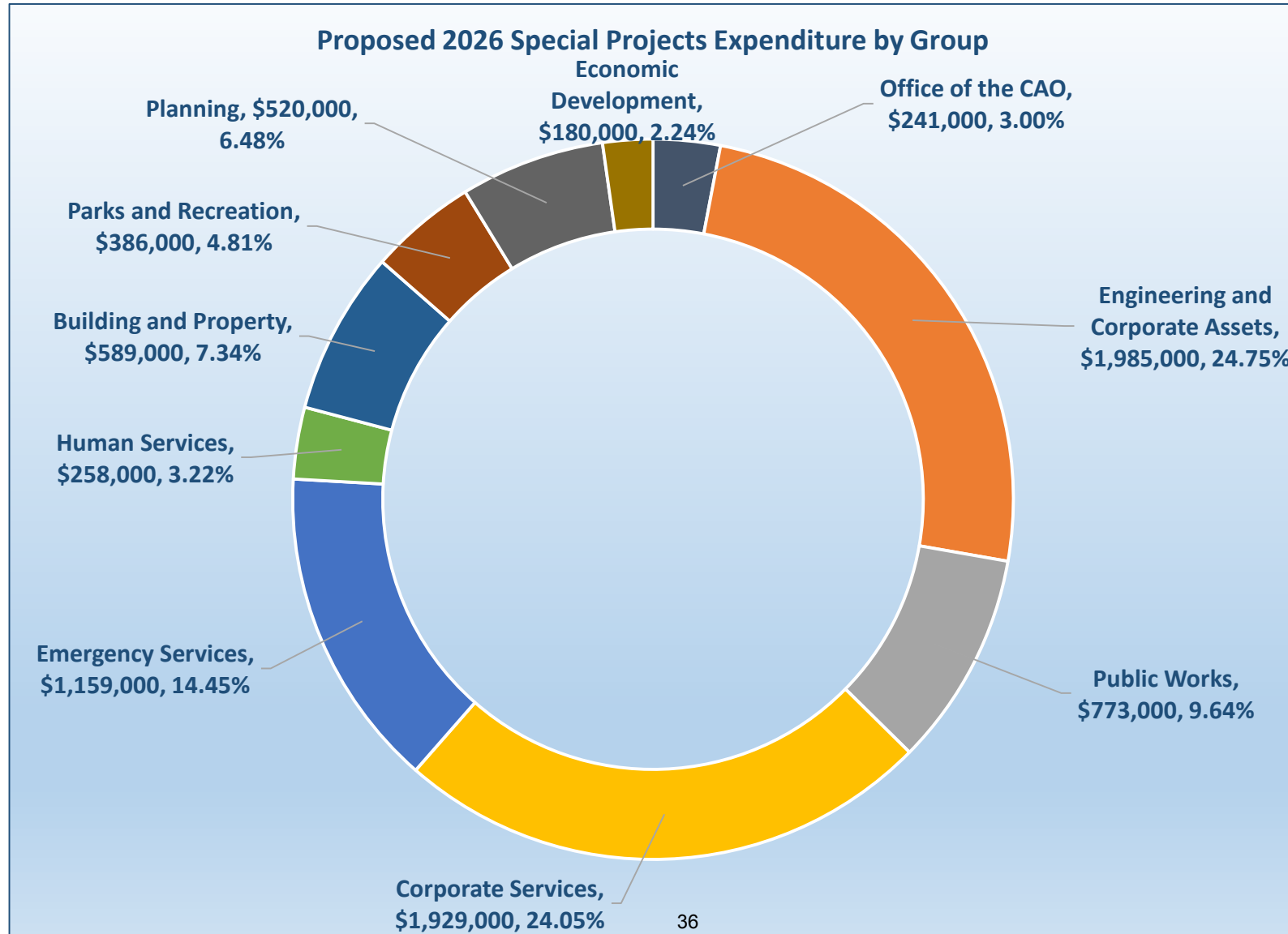
What is a Special Project?

- A special project is a specific and distinct tax-supported operating initiative that is typically:
 - Not capitalizable into a tangible asset owned by the City;
 - More than one year in duration; and
 - Best budgeted and managed in a manner similar to the approach taken with capital projects.
- When included in general operating budgets, special projects tend to cause excessive annual variances in those budgets.
- The City separates special projects from the general tax-supported operating budget.

Summary of Proposed Special Projects Budget

Summary of Proposed 2026 Special Projects Budget						
Group	Expense	Financing				
		Special Projects Reserve	Development Charges Reserve	Capital Contingency Reserve	Economic Development Reserve	Total
Office of the CAO	241,000	163,750	77,250	0	0	241,000
Engineering and Corporate Assets	1,985,000	1,448,300	536,700	0	0	1,985,000
Public Works	773,000	599,000	174,000	0	0	773,000
Corporate Services	1,929,000	904,000	0	1,025,000	0	1,929,000
Emergency Services	1,159,000	414,000	745,000	0	0	1,159,000
Human Services	258,000	258,000	0	0	0	258,000
Building and Property	589,000	589,000	0	0	0	589,000
Parks and Recreation	386,000	192,500	193,500	0	0	386,000
Planning	520,000	263,500	256,500	0	0	520,000
Economic Development	180,000	80,000	0	0	100,000	180,000
Total	8,020,000	4,912,050	1,982,950	1,025,000	100,000	8,020,000

Proposed Special Projects Expenditure



Proposed Special Projects Financing



Historic vs. Proposed Special Projects Expenditure



Special Projects Budget Highlights

- Key strategic studies and master plans (\$2,546,000)
 - By-Law Enforcement and Licensing Master Plan (\$103,000)
 - Stormwater Master Plan (\$1,000,000 over 2025-2026)
 - Solid Waste Capital Needs Assessment (\$206,000)
 - Source-Separated Organics Plan (\$283,000)
 - Roads Operations Master Plan (\$232,000)
 - Kawartha Lakes Police Service Facility Expansion Study (\$88,000)
 - Kawartha Lakes Police Service Strategic Plan (\$206,000)
 - Fire Radio Gapping Study (\$103,000)
 - Fire Community Risk Assessment (\$206,000)
 - Fire Master Plan (\$361,000)
 - Recreation Facility Master Plan (\$258,000)

Special Projects Budget Highlights cont'd

- Previously unplanned / unknown special projects (\$3,144,000)
 - Integrated Waste Management Strategy Implementation Plan (\$82,000)
 - Projects Relating to Leased Interim Fleet and Transit Facility (\$620,000)
 - Various IT Projects (\$1,929,000)
 - Ultraviolet Light Water Treatment Systems for Various Fire Facilities (\$125,000)
 - Various Human Services Projects (\$258,000)
 - Downtown Revitalization Action Plan (Bobcaygeon) (\$80,000)
 - Manufacturing Asset Map and Action Plan (\$50,000)

Special Projects Budget Highlights – cont'd

- One-time use of surplus in Capital Contingency Reserve to support influx of IT special projects needs.
- Concerted effort to update master plans to align with 2025 Growth Management Strategy and inform planned 2027 DC study.
- Funding pause for multiyear Solid Waste EA to allow project to catch up to previously approved funding.
- Deferrals and other adjustments forthcoming to reduce draw on Special Projects Reserve and thus reduce 2026 tax increase.

Capital Project Fundamentals

- Capital Need:
 - A generally defined investment in capital assets that is required in accordance with adopted municipal service levels.
- Capital Project:
 - A specifically defined initiative or activity designed to meet a capital need, typically characterized by a scope of work and estimated expenditure.
- State-of-Good-Repair:
 - The type of capital project whose primary purpose is asset renewal (replacement, rehabilitation, restoration etc.).

Capital Project Fundamentals - continued

- Expansionary:
 - The type of capital project whose primary purpose is asset expansion or acquisition, often but not always driven by growth.
- Capital Forecast:
 - A multiyear plan of capital needs or projects, inclusive of a financing strategy for meeting estimated capital expenditures.
- Capital Budget:
 - A plan of capital projects, inclusive of a financing arrangement meeting estimated capital expenditures, the approval of which authorizes execution of such projects.

Nature of Capital Budgets

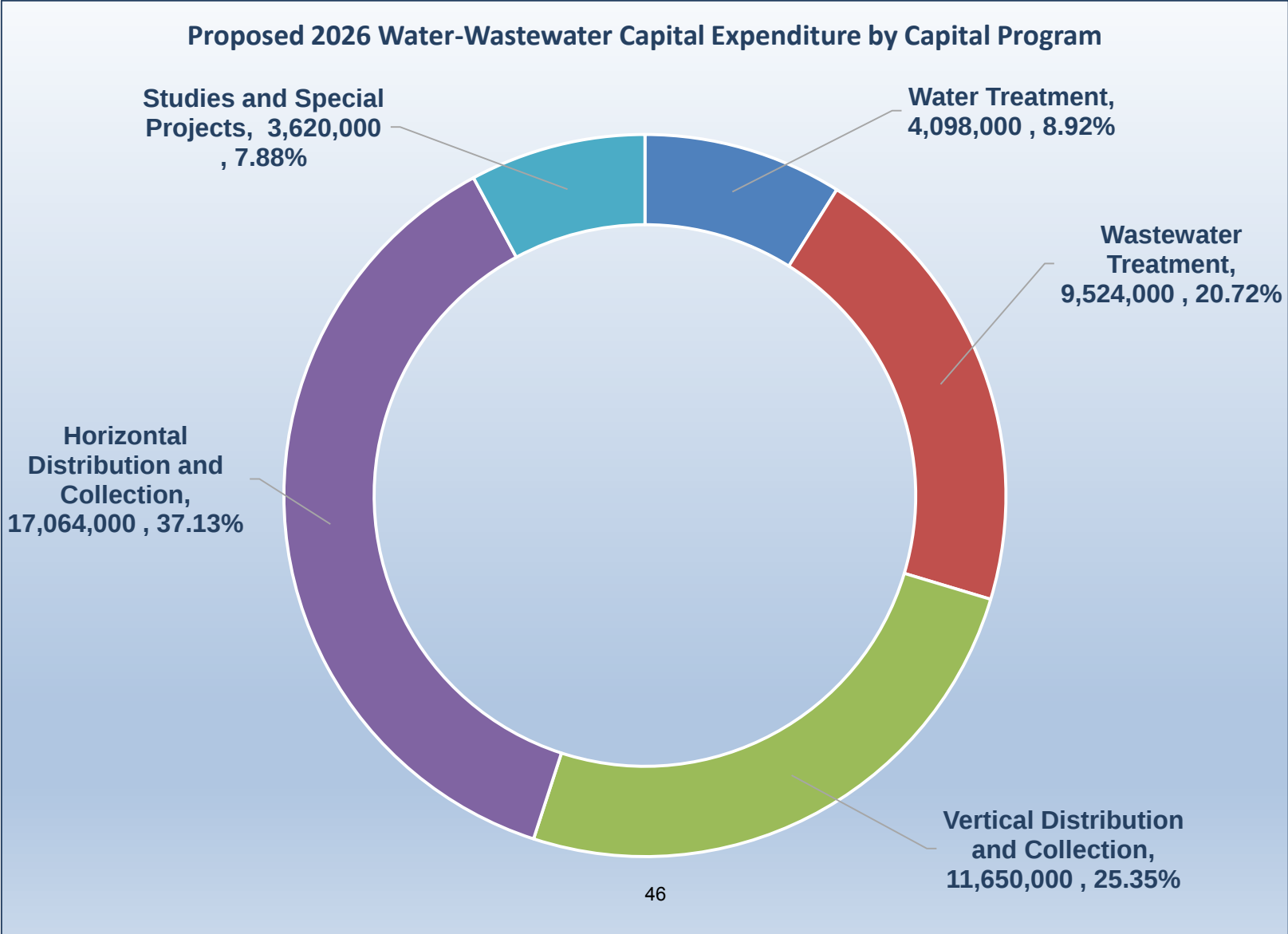
- Capital budgets are the output of the following capital planning process:
 1. Council and legislation determine service levels.
 2. Service strategies and asset management plans translate service levels into state-of-good-repair capital needs.
 3. Service master plans and development charges studies translate service levels into growth-related capital needs.
 4. Long-term financial plans match forecasted capital expenditures with financing strategies.
 5. Capital budgets implement long-term financial plans on an annual basis.

Summary of Proposed Water-Wastewater Capital Budget

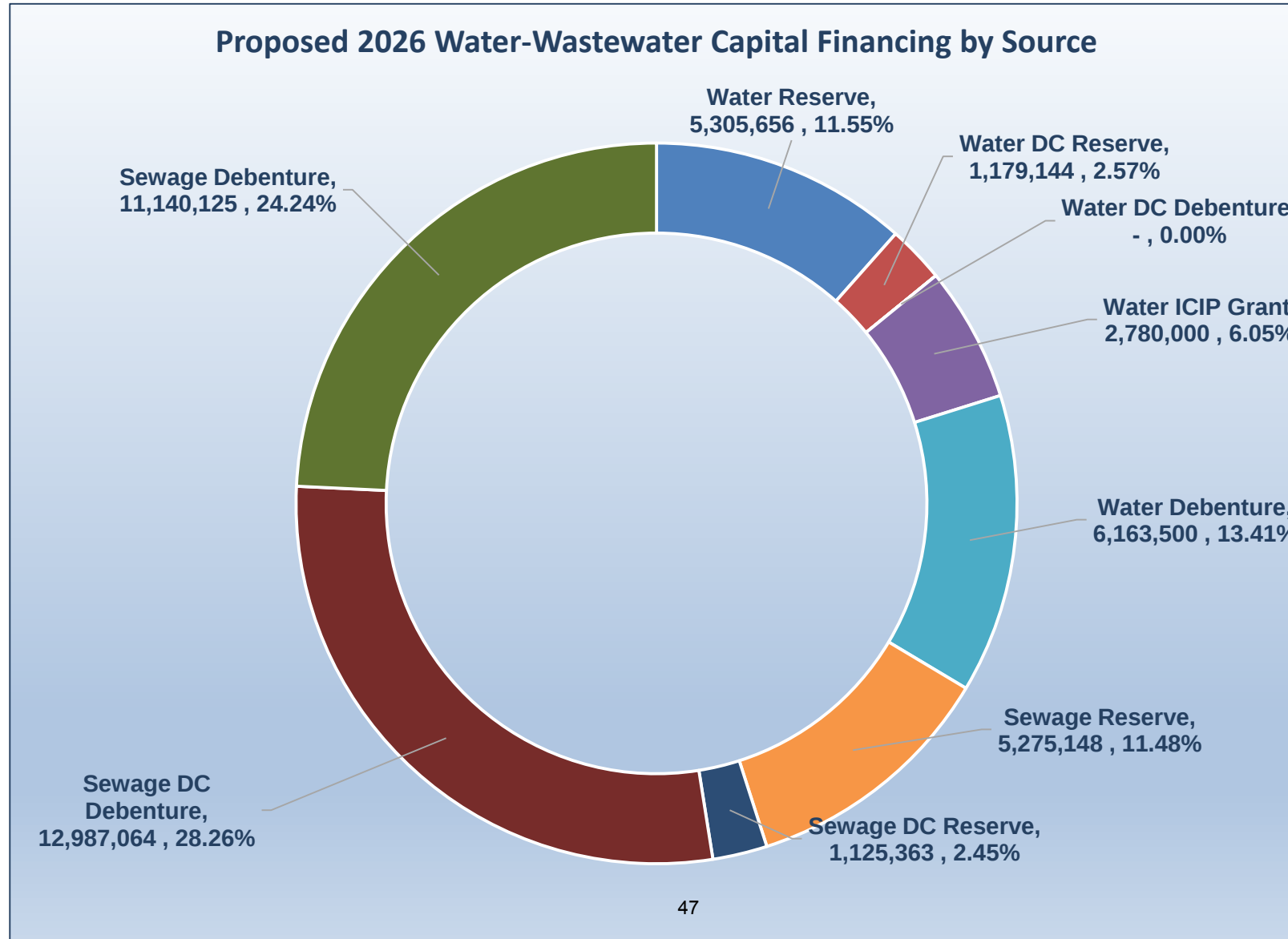
Proposed 2026 Water-Wastewater Capital Expenditure Summary			
Capital Program	State-of-Good-Repair	Expansionary	Total
Water Treatment	3,583,000	515,000	4,098,000
Wastewater Treatment	2,690,000	6,834,000	9,524,000
Vertical Distribution and Collection	1,164,000	10,486,000	11,650,000
Horizontal Distribution and Collection	14,436,000	2,628,000	17,064,000
Studies and Special Projects	3,105,000	515,000	3,620,000
Total	24,978,000	20,978,000	45,956,000

Proposed 2026 Water-Wastewater Capital Financing Summary	
Source	Amount
Water Reserve	5,305,656
Water DC Reserve	1,179,144
Water DC Debenture	-
Water ICIP Grant	2,780,000
Water Debenture	6,163,500
Sewage Reserve	5,275,148
Sewage DC Reserve	1,125,363
Sewage DC Debenture	12,987,064
Sewage Debenture	11,140,125
Total	45,956,000

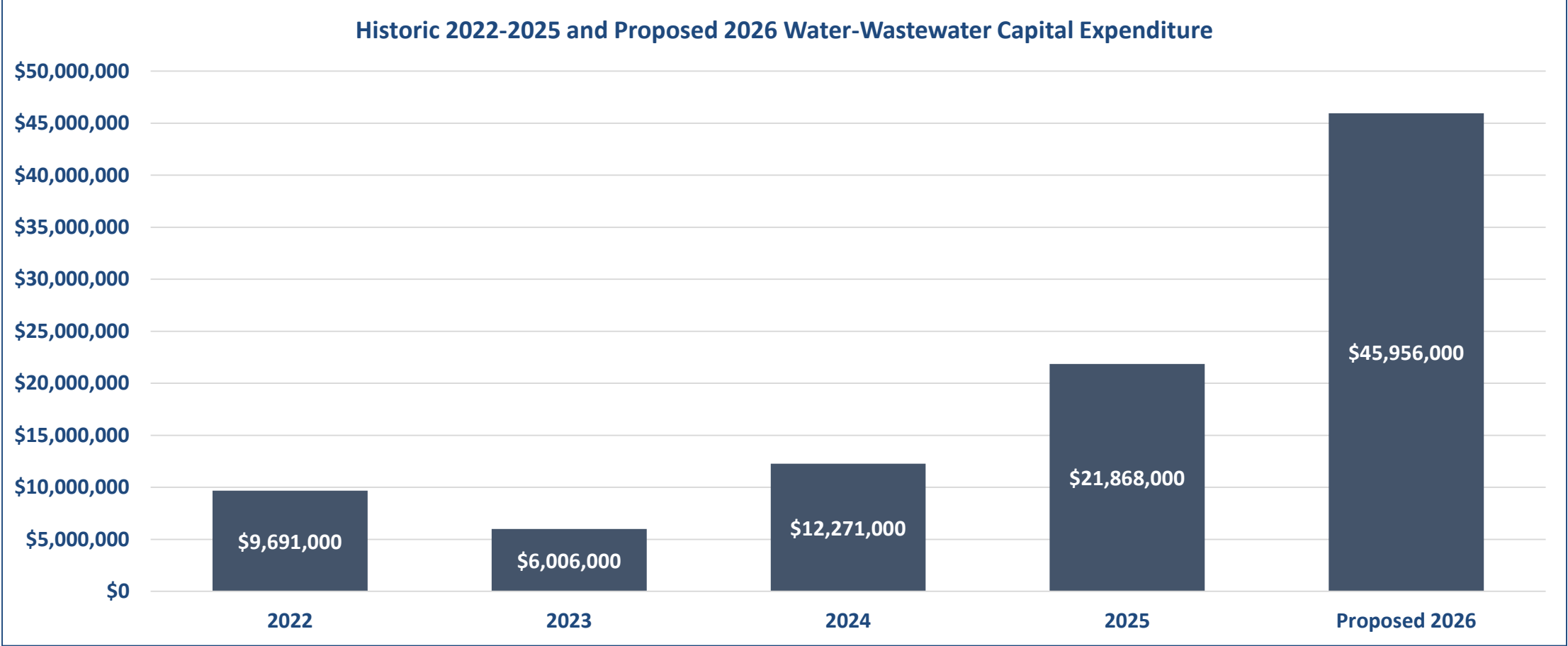
Proposed Water-Wastewater Capital Expenditure



Proposed Water-Wastewater Capital Financing



Historic vs. Proposed Water-Wastewater Capital Expenditure



Water-Wastewater Capital Budget Highlights

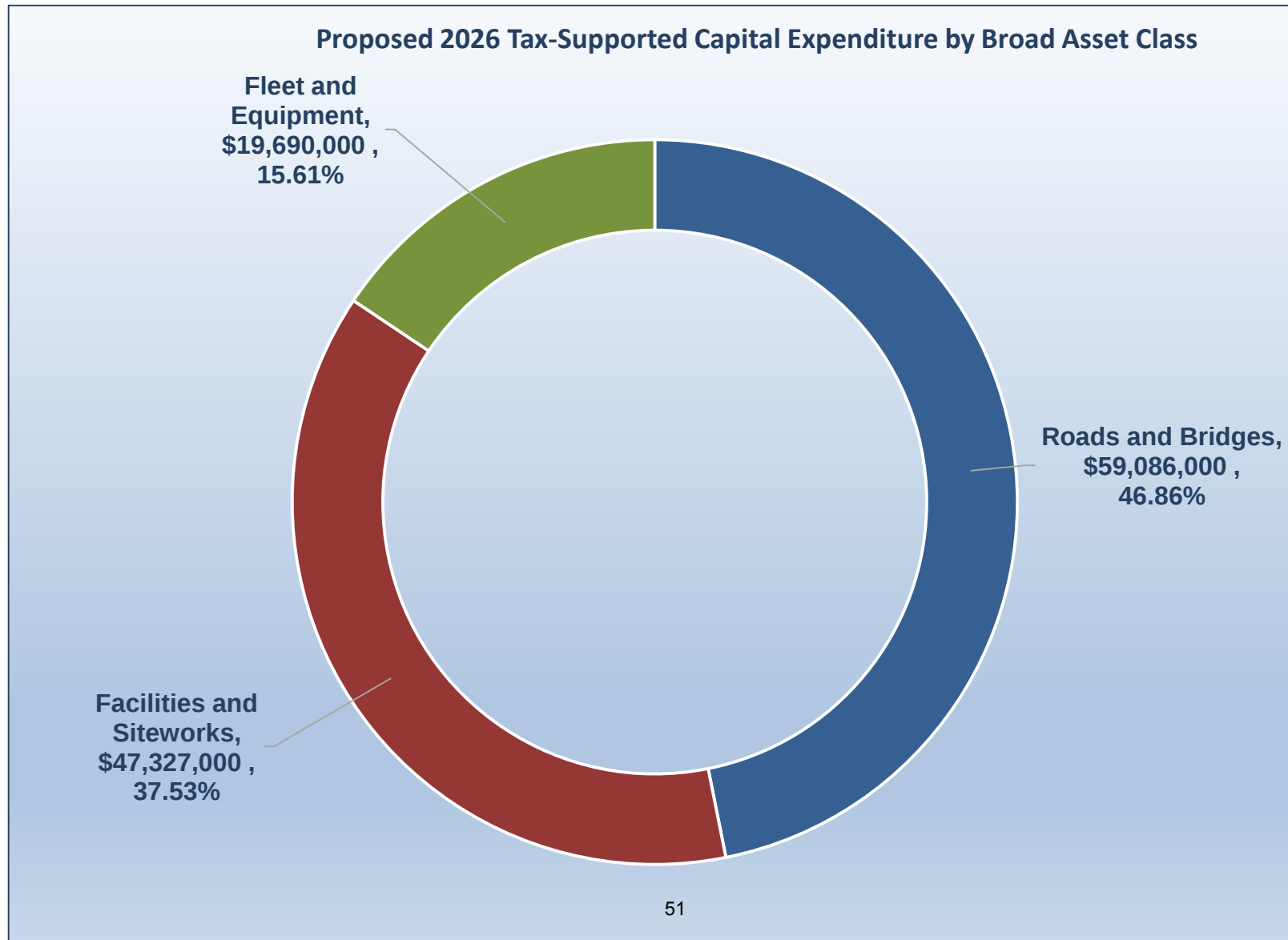
- Historic total investment of \$46.0 Million, reflective of:
 - Significant ongoing capital cost inflation.
 - Strategic usage of reserves, debt, ICIP grant, etc.
 - Continued aggressive elimination of cast iron watermain in Lindsay.
 - 3% user fee increase as per Water-Wastewater Rate Study.
- Remediation of Omemee WPCP to resolve provincial order and enable growth in Omemee.
- Substantial upgrades to Logie St. SPS and Ridout St. SPS to enable growth in Lindsay.

Proposed 2025 Tax-Supported Capital Budget

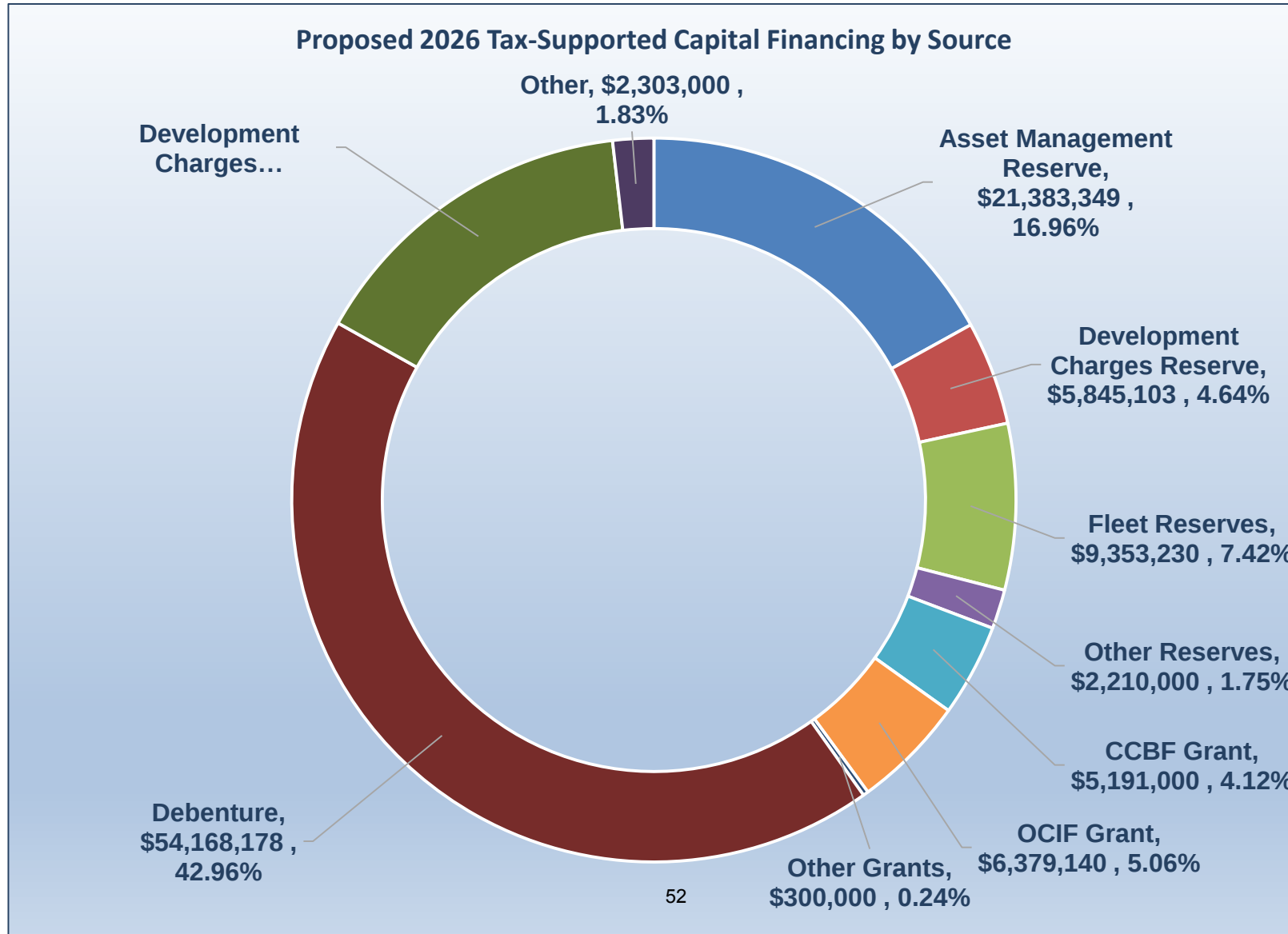


Summary of Proposed 2026 Tax-Supported Capital Budget													
JDE ID	Program	Expenditure	Financing										
			Asset Management Reserve	Development Charges Reserve	Fleet Reserves	Other Reserves	CCBF Grant	OCIF Grant	Other Grants	Debenture	Development Charges Debenture	Other	Total
9992601	Multiyear Capital Projects	3,165,000	1,619,000				846,000			700,000			3,165,000
9832601	Bridges and Culverts	11,875,000	625,000							6,330,000	4,920,000		11,875,000
9832602	Urban/Rural Reconstruction	24,635,000	1,992,500	2,216,000						13,216,000	7,210,500		24,635,000
9832603	Urban/Arterial Resurfacing	9,106,000	830,000	671,692		1,010,000	975,000			3,371,308		2,248,000	9,106,000
9832604	Rural Resurfacing	7,435,000	1,292,000					4,808,140		1,334,860			7,435,000
9832605	Gravel Resurfacing	2,241,000	670,000					1,571,000					2,241,000
9832606	Lifecycle Management	2,362,000	2,362,000										2,362,000
9832607	Sidewalks	305,000	305,000										305,000
9832608	Traffic Signals and Streetlights	977,000	513,500	463,500									977,000
9832609	Parking Lots	150,000	150,000										150,000
9872601	Airport Siteworks and Facilities	400,000	400,000										400,000
9972601	Landfill Siteworks and Facilities	5,209,000	574,000							4,635,000			5,209,000
9912601	Roads, Fleet and Transit Facilities	1,626,000	596,000							1,030,000			1,626,000
9942601	Transit Siteworks	95,000	95,000										95,000
9942602	Public Works Fleet	10,450,000		842,870	7,353,230	57,000				2,196,900			10,450,000
9282601	Information Technology Systems	2,008,000	2,008,000										2,008,000
9322601	Fire Facilities	1,715,000	704,000	145,390			341,000			524,610			1,715,000
9322602	Fire Fleet and Equipment	6,054,000	2,281,384	361,616	2,000,000					1,411,000			6,054,000
9382601	Paramedic Facilities	10,970,000	220,000							7,546,500	3,203,500		10,970,000
9382602	Paramedic Fleet and Equipment	677,000	278,645	98,355					300,000				677,000
9422601	Police Fleet and Equipment	233,000	20,000	13,000		200,000							233,000
9692601	Victoria Manor	142,000	142,000										142,000
9102601	Housing Facilities												
9102602	Housing Fleet	100,000	100,000										100,000
9532601	Administrative Facilities and Libraries	1,830,000	580,000							1,250,000			1,830,000
9502601	Parks Siteworks and Facilities	12,616,000	1,601,320	1,032,680		943,000	1,512,000			3,836,000	3,636,000	55,000	12,616,000
9502602	Recreation Facilities	9,410,000	1,107,000				1,517,000			6,786,000			9,410,000
9502603	Parks and Recreation Equipment	168,000	168,000										168,000
9502604	Cemetery Siteworks and Facilities	149,000	149,000										149,000
Total		126,103,000	21,383,349	5,845,103	9,353,230	2,210,000	5,191,000	6,379,140	300,000	54,168,178	18,970,000	2,303,000	126,103,000

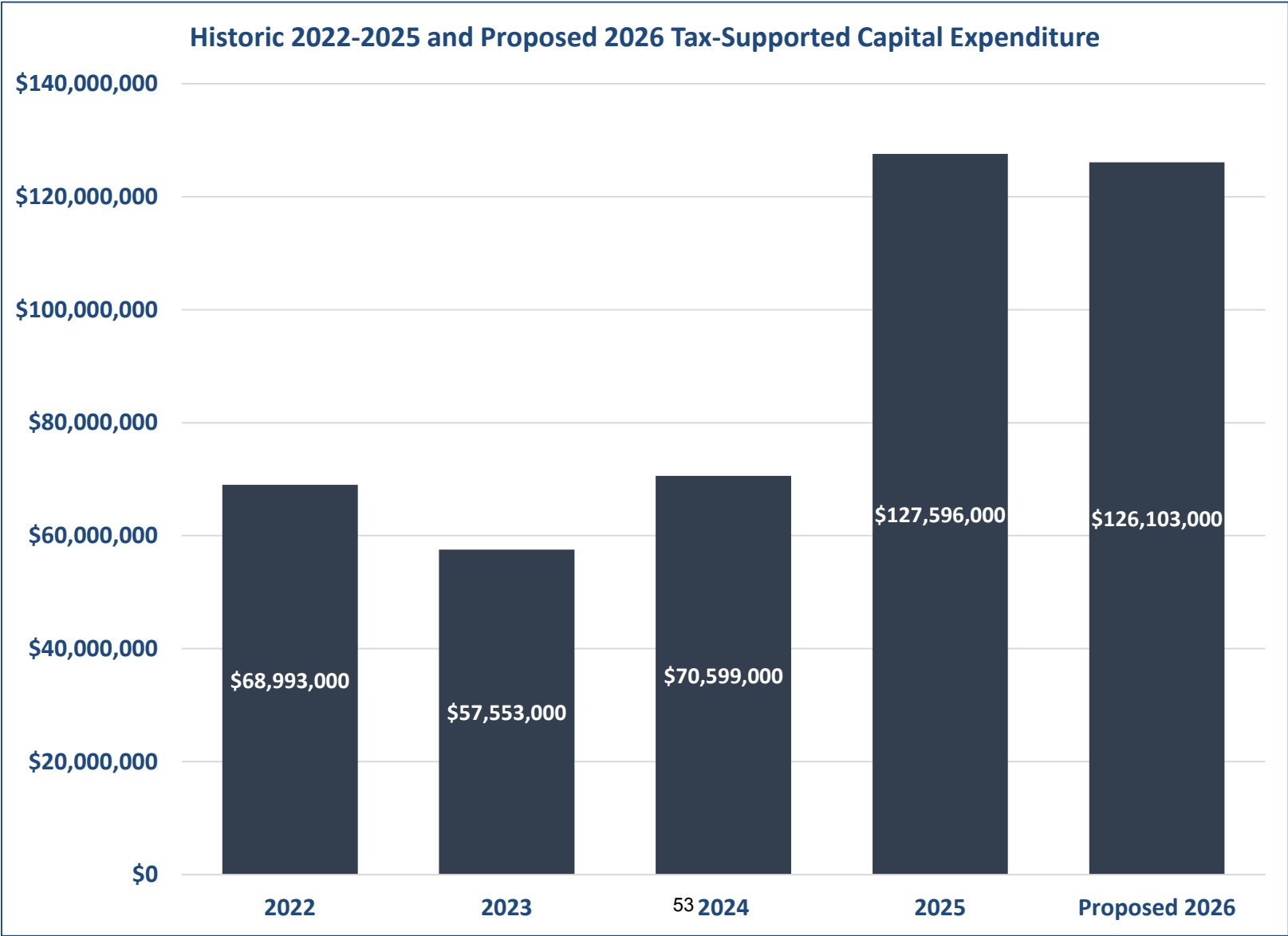
Proposed Tax-Supported Capital Expenditure



Proposed Tax-Supported Capital Financing



Historic vs. Proposed Tax-Supported Capital Expenditure



Continued Elimination of 2023 Deferred Tax-Supported Capital Needs

Continued Elimination of 2023 Deferred Tax-Supported Capital Needs			
Year	Expenditure (2025\$)	Share of Total	Status
2024	22,934,000	19.59%	Included in Adopted 2024 Tax-Supported Capital Budget.
2025	27,082,000	23.14%	Included in Adopted 2025 Tax-Supported Capital Budget.
2026	32,605,000	27.86%	Included in Proposed 2026 Tax-Supported Capital Budget.
2027	10,751,000	9.18%	Included in long-term capital forecast.
2028	12,303,000	10.51%	Included in long-term capital forecast.
2029	11,376,000	9.72%	Included in long-term capital forecast.
Total	117,051,000	100.00%	

Tax-Supported Capital Budget Highlights

- Right-sized total investment of \$126.1 Million, reflective of:
 - Significant ongoing capital cost inflation.
 - Strategic usage of reserves, debt, grants, etc.
 - Elimination of \$32.6 Million in capital deferrals.
 - Increased Dedicated Capital Levy annual escalation rate (from 1.5% to 2.0% of total tax levy) as per Asset Management Plan.
- Roads and bridges share of state-of-good-repair investment: 54.5%
- Significant expansions to roads, bridges, parks, facilities and fleet to enable growth throughout the City.

Critical Reliance Upon Planned Dedicated Capital Levy Escalation



Summary of Proposed 2026 Special Projects Budget						
Group	Expense	Financing				
		Special Projects Reserve	Development Charges Reserve	Capital Contingency Reserve	Economic Development Reserve	Total
Office of the CAO	241,000	163,750	77,250	0	0	241,000
Engineering and Corporate Assets	1,985,000	1,448,300	536,700	0	0	1,985,000
Public Works	773,000	599,000	174,000	0	0	773,000
Corporate Services	1,929,000	904,000	0	1,025,000	0	1,929,000
Emergency Services	1,159,000	414,000	745,000	0	0	1,159,000
Human Services	258,000	258,000	0	0	0	258,000
Building and Property	589,000	589,000	0	0	0	589,000
Parks and Recreation	386,000	192,500	193,500	0	0	386,000
Planning	520,000	263,500	256,500	0	0	520,000
Economic Development	180,000	80,000	0	0	100,000	180,000
Total	8,020,000	4,912,050	1,982,950	1,025,000	100,000	8,020,000

Proposed 2026 Special Projects Budget									
Special projects are specific and distinct tax-supported operating initiatives that are typically (i) not capitalizable into a tangible asset owned by the City, (ii) more than one year in duration, and (iii) best budgeted and managed in a manner similar to the approach taken with capital projects.									
JDE ID	Project by Group	Scope, Source and or Rationale	DC Share	Expense	Financing				
					Special Projects Reserve	Development Charges Reserve	Capital Contingency Reserve	Economic Development Reserve	Total
	Office of the CAO								
921250101	25th Anniversay Commemoration	\$50,000 in each of 2025 and 2026.		50,000	50,000				50,000
921260101	Pre-Amalgamation Municipal Tax Roll Preservation	Legislated requirement to preserve permanent records.		88,000	88,000				88,000
921260102	By-Law Enforcement and Licensing Master Plan	Address master planning gap.	75.0%	103,000	25,750	77,250			103,000
	Engineering and Corporate Assets								
921250102	Stormwater Master Plan	Update master plan; \$500,000 in each of 2025 and 2026.	75.0%	500,000	125,000	375,000			500,000
921250103	Thurstonia Drainage Study	Determine drainage needs; \$250,000 in each of 2025 and 2026.		250,000	250,000				250,000
921260103	Municipal Drains	To meet Drainage Act obligations.		82,000	82,000				82,000
921260104	Bridge and Culvert Structures Study	Legislated bi-annual requirement.	30.8%	247,000	170,924	76,076			247,000
921260105	Roads Needs Study	Maintain 5-year lifecycle of the study.	30.8%	278,000	192,376	85,624			278,000
921260106	Airport Capital Plan	Periodic replacement of Airport Capital Plan.		139,000	139,000				139,000
921260107	Solid Waste Capital Needs Assessment	Assessment with a focus on expansionary capital needs.		206,000	206,000				206,000
921260108	Source-Separated Organics Plan	Examine SSO with a focus on expansionary capital needs.		283,000	283,000				283,000
	Public Works								
921260109	Integrated Waste Management Strategy Implementation Plan	Implementation of the Integrated Waste Management Strategy.		82,000	82,000				82,000
921260110	Roads Operations Master Plan	Maintain 10-year lifecycle of the study.	75.0%	232,000	58,000	174,000			232,000
921260111	Fleet and Transit Facility Leasehold Improvements	Improvements required to leased facility.		361,000	361,000				361,000
921260112	Fleet Maintenance Tools for Leased Facility	Tools required for the leased facility.		98,000	98,000				98,000
	Corporate Services								
921260113	IT Strategic Enablers and Efficiencies	Maintenance and expansion of digital modernization.		69,000	69,000				69,000
921260114	Software Acquisition	Various software system acquisitions.		97,000	97,000				97,000
921260115	JDE System Expansion	Expansion and improvement to system capability.		117,000	117,000				117,000
921260116	Public Works and Engineering Systems	Multiyear over 2026-2031 for \$1,076,000 total.		124,000	124,000				124,000
921260117	Human Resources Information System Enhancement	Multiyear over 2026-2030 for \$1,296,000 total.		155,000	155,000				155,000
921260118	IT Infrastructure System Expansion	Expansion and improvement to system capability.		169,000			169,000		169,000
921260119	GIS Expansion	Expansion and improvement to system capability.		185,000			185,000		185,000
921260120	Financial System Modernization	Multiyear over 2026-2031 for \$1,280,000 total.		270,000			270,000		270,000
921260121	Property Tax and Revenue Systems	Multiyear over 2026-2030 for \$1,363,000 total.		342,000	342,000				342,000
921260122	Enterprise System Expansion	Expansion and improvement to system capability.		401,000			401,000		401,000
	Emergency Services								
921260123	Kawartha Lakes Police Service Facility Expansion Study	Study providing direction on KLPS facility expansion.	100.0%	88,000		88,000			88,000

Proposed 2026 Special Projects Budget									
Special projects are specific and distinct tax-supported operating initiatives that are typically (i) not capitalizable into a tangible asset owned by the City, (ii) more than one year in duration, and (iii) best budgeted and managed in a manner similar to the approach taken with capital projects.									
JDE ID	Project by Group	Scope, Source and or Rationale	DC Share	Expense	Financing				
					Special Projects Reserve	Development Charges Reserve	Capital Contingency Reserve	Economic Development Reserve	Total
921260124	Kawartha Lakes Police Service Strategic Plan	Update to KLPS strategic plan.	75.0%	206,000	51,500	154,500			206,000
921260125	Painting of Various Fire Halls	Exterior painting with a focus on overhead doors.		30,000	30,000				30,000
921260126	Access Doors and Control Systems for Various Fire Halls	Replacement of outdated key pad doors.		40,000	40,000				40,000
921260127	Ultraviolet Light Water Treatment Systems for Various Fire Facilities	Replacement and installation of facility drinking water systems.		125,000	125,000				125,000
921260128	Fire Radio Gapping Study	Study of communication gaps and related expansionary needs.	75.0%	103,000	25,750	77,250			103,000
921260129	Fire Community Risk Assessment	Update to Fire Community Risk Assessment.	75.0%	206,000	51,500	154,500			206,000
921260130	Fire Master Plan	Update to master plan, including Station Location Study.	75.0%	361,000	90,250	270,750			361,000
	Human Services								
921260131	Community Housing Providers Strategy	Strategy document for community housing.		52,000	52,000				52,000
921260132	Housing Services Operational Review Implementation Plan	Implementation plan for Housing Services operations.		103,000	103,000				103,000
921260133	Financial Diagnostic Review Implementation Plan	Implementation plan for housing financial diagnostics.		103,000	103,000				103,000
	Building and Property								
921260134	Facility Drawing Management System	Digital conversion of building drawings to improve file managment.		26,000	26,000				26,000
921260135	Painting at Various Facilities	Painting work beyond staff capabilities.		26,000	26,000				26,000
921260136	Fire Safety Plans	Periodic update of plans.		31,000	31,000				31,000
921260137	Facility Access Control Systems	Installing and upgrading access control systems.		36,000	36,000				36,000
921260138	Elevator Condition Assessments	Assess the conditions of elevators in various facilities.		52,000	52,000				52,000
921260139	City Hall Security Systems	CCTV installation and other security upgrades as per security audit.		52,000	52,000				52,000
921260140	Energy Management Initiatives	Various upgrades to enhance energy efficiency.		52,000	52,000				52,000
921260141	Bat Exclusion and Removal at City Hall	Address issues relating to bat infiltration at City Hall.		82,000	82,000				82,000
921260142	Facility Condition Assessments	Continuance of 10-year facility condition assessment program.		232,000	232,000				232,000
	Parks and Recreation								
921260143	Victoria Rail Trail Amenities	Installment of trail amenities as per Trails Master Plan.		8,000	8,000				8,000
921260144	Emily Forest Tract Trail Head Signage	Recommendations from Trails Master Plan Update.		12,000	12,000				12,000
921260145	Lakeview Park (Washburn Island) Design	Conceptual design for park redevelopment.		15,000	15,000				15,000
921260146	Parks and Recreation Staff Work Stations	Replacement of outdated furniture for ergonomic improvement.		21,000	21,000				21,000
921260147	Parks and Recreation Facility Access Systems	Installing and upgrading access control systems.		36,000	36,000				36,000
921260148	Victoria, Juniper and Joan Parks Signage	Purchase and installment of signage at three parks.		36,000	36,000				36,000
921260149	Recreation Facility Master Plan	Update to master plan with a focus on expansionary capital needs.	75.0%	258,000	64,500	193,500			258,000
	Planning								
921240101	Official Plan Review / Update	\$75,000 in 2024; \$150,000 in each of 2025-2027.	45.0%	150,000	82,500	67,500			150,000
921250115	Urban Zoning By-law Review / Update	\$50,000 in 2025; \$150,000 in 2026.	45.0%	150,000	82,500	67,500			150,000

Proposed 2026 Special Projects Budget									
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JDE ID	Project by Group	Scope, Source and or Rationale	DC Share	Expense	Financing				
					Special Projects Reserve	Development Charges Reserve	Capital Contingency Reserve	Economic Development Reserve	Total
921250116	Commercial Lands Supply Study	\$50,000 in each of 2025 and 2026.	90.0%	50,000	5,000	45,000			50,000
921250117	Natural Heritage Systems Study	\$60,000 in each of 2025 and 2026.	45.0%	60,000	33,000	27,000			60,000
921250118	Agricultural Land Evaluation and Review Study	\$60,000 in each of 2025 and 2026.	45.0%	60,000	33,000	27,000			60,000
921250119	Secondary Plans / Aggregate Policy Study	\$50,000 in each of 2025 and 2026.	45.0%	50,000	27,500	22,500			50,000
	Economic Development								
921250125	Indigenous Relations Framework	\$50,000 in each of 2025 and 2026.		50,000				50,000	50,000
921260150	Downtown Revitalization Action Plan (Bobcaygeon)	As per 2025 Economic Development Strategy.		80,000	80,000				80,000
921260151	Manufacturing Asset Map and Action Plan	As per 2025 Economic Development Strategy.		50,000				50,000	50,000
Total				8,020,000	4,912,050	1,982,950	1,025,000	100,000	8,020,000

Summary of Proposed 2026 Water-Wastewater Capital Budget

JDE ID	Program	Expenditure	Financing									
			Water Reserve	Water DC Reserve	Water DC Debenture	Water ICIP Grant	Water Debenture	Sewage Reserve	Sewage DC Reserve	Sewage DC Debenture	Sewage Debenture	Total
9982601	Water Treatment	4,098,000	3,186,000	412,000	-	-	500,000	-	-	-	-	4,098,000
9982602	Wastewater Treatment	9,524,000	-	-	-	-	-	1,794,000	-	4,489,000	3,241,000	9,524,000
9982603	Vertical Distribution and Collection	11,650,000	82,000	515,000	-	-	876,000	1,321,436	200,875	7,248,564	1,406,125	11,650,000
9982604	Horizontal Distribution and Collection	17,064,000	495,606	174,894	-	2,780,000	4,787,500	468,012	615,488	1,249,500	6,493,000	17,064,000
9982605	Studies and Special Projects	3,620,000	1,542,050	77,250	-	-	-	1,691,700	309,000	-	-	3,620,000
Total		45,956,000	5,305,656	1,179,144	-	2,780,000	6,163,500	5,275,148	1,125,363	12,987,064	11,140,125	45,956,000

Summary of Proposed 2026 Water-Wastewater Capital Budget - State-of-Good-Repair Capital Projects												
JDE ID	Program	Expenditure	Financing									
			Water Reserve	Water DC Reserve	Water DC Debenture	Water ICIP Grant	Water Debenture	Sewage Reserve	Sewage DC Reserve	Sewage DC Debenture	Sewage Debenture	Total
9982601	Water Treatment	3,583,000	3,083,000	-	-	-	500,000	-	-	-	-	3,583,000
9982602	Wastewater Treatment	2,690,000	-	-	-	-	-	1,660,000	-	-	1,030,000	2,690,000
9982603	Vertical Distribution and Collection	1,164,000	82,000	-	-	-	876,000	206,000	-	-	-	1,164,000
9982604	Horizontal Distribution and Collection	14,436,000	464,500	-	-	2,780,000	4,787,500	318,600	42,900	-	6,042,500	14,436,000
9982605	Studies and Special Projects	3,105,000	1,516,300	-	-	-	-	1,588,700	-	-	-	3,105,000
Total		24,978,000	5,145,800	-	-	2,780,000	6,163,500	3,773,300	42,900	-	7,072,500	24,978,000

Summary of Proposed 2026 Water-Wastewater Capital Budget - Expansionary Capital Projects												
JDE ID	Program	Expenditure	Financing									
			Water Reserve	Water DC Reserve	Water DC Debenture	Water ICIP Grant	Water Debenture	Sewage Reserve	Sewage DC Reserve	Sewage DC Debenture	Sewage Debenture	Total
9982601	Water Treatment	515,000	103,000	412,000	-	-	-	-	-	-	-	515,000
9982602	Wastewater Treatment	6,834,000	-	-	-	-	-	134,000	-	4,489,000	2,211,000	6,834,000
9982603	Vertical Distribution and Collection	10,486,000	-	515,000	-	-	-	1,115,436	200,875	7,248,564	1,406,125	10,486,000
9982604	Horizontal Distribution and Collection	2,628,000	31,106	174,894	-	-	-	149,412	572,588	1,249,500	450,500	2,628,000
9982605	Studies and Special Projects	515,000	25,750	77,250	-	-	-	103,000	309,000	-	-	515,000
Total		20,978,000	159,856	1,179,144	-	-	-	1,501,848	1,082,463	12,987,064	4,067,625	20,978,000

9982601 Water Treatment													
Construction, rehabilitation, upgrade, replacement and expansion of water treatment facilities and related components and siteworks. Based on legislation, AMP, Water-Wastewater Master Plan and DC Study.													
JDE ID	Project	Primary Treatment / Activity	Primary Type	Expenditure	Financing								
					Water Reserve	Water DC Reserve	Water DC Debenture	Water Debenture	Sewage Reserve	Sewage DC Reserve	Sewage DC Debenture	Sewage Debenture	Total
998260101	Lindsay WTP Actiflo System	Design	State-of-Good-Repair	200,000	200,000								200,000
998260102	Fenelon Falls WTP Process Piping and Values	Design	State-of-Good-Repair	155,000	155,000								155,000
998260103	Kingsview Estates WTP	Design	State-of-Good-Repair	400,000	400,000								400,000
998260104	Birch Point WTP Roof	Rehabilitation	State-of-Good-Repair	46,000	46,000								46,000
998260105	Lindsay WTP High-Lift Pumping Room HVAC System	Rehabilitation	State-of-Good-Repair	237,000	237,000								237,000
998260106	Bobcaygeon WTP Filter Tank	Rehabilitation	State-of-Good-Repair	500,000				500,000					500,000
998260107	Birch Point WTP Flow Meters	Replacement	State-of-Good-Repair	52,000	52,000								52,000
998260108	Mariposa Estates WTP Wells #1 and #2	Replacement	State-of-Good-Repair	258,000	258,000								258,000
998260109	King's Bay WTP High-Lift Pump	Replacement	State-of-Good-Repair	93,000	93,000								93,000
998260110	Victoria Place WTP Interior Piping and Valves	Replacement	State-of-Good-Repair	250,000	250,000								250,000
998260111	Canadiana Shores WTP Well #3	Replacement	State-of-Good-Repair	237,000	237,000								237,000
998260112	Lindsay WTP Filter Media	Replacement	State-of-Good-Repair	515,000	515,000								515,000
998260113	Norland WTP and Kinmount WTP High-Lift Pumps	Replacement	State-of-Good-Repair	100,000	100,000								100,000
998260114	Southview Estates WTP Blower	Replacement	State-of-Good-Repair	40,000	40,000								40,000
998260115	Fenelon Falls WTP High-Lift Pumps	Replacement	State-of-Good-Repair	300,000	300,000								300,000
998260116	Kingsview Estates WTP SCADA System and PLC	Replacement	State-of-Good-Repair	200,000	200,000								200,000
998260117	Janetville Water System Supply and Storage	Design	Expansionary	412,000		412,000							412,000
998260118	Omeme WTP Well #3 Connection	Installation	Expansionary	103,000	103,000								103,000
Total				4,098,000	3,186,000	412,000	-	500,000	-	-	-	-	4,098,000

9982602 Wastewater Treatment

Construction, rehabilitation, upgrade, replacement and expansion of wastewater treatment facilities and related components and siteworks. Based on legislation, AMP, Water-Wastewater Master Plan and DC Study.

[illegible]

9982603 Vertical Distribution and Collection

Construction, rehabilitation, upgrade, replacement and expansion of vertical infrastructure providing water distribution and wastewater collection services. Based on legislation, AMP, Water-Wastewater Master Plan and DC Study.

JDE ID	Project	Primary Treatment / Activity	Primary Type	Expenditure	Financing								
					Water Reserve	Water DC Reserve	Water DC Debenture	Water Debenture	Sewage Reserve	Sewage DC Reserve	Sewage DC Debenture	Sewage Debenture	Total
998260301	Lindsay Water Tower Climbing Structure and Railing	Design	State-of-Good-Repair	82,000	82,000								82,000
998260302	Coboconk SPS #2	Rehabilitation	State-of-Good-Repair	206,000					206,000				206,000
998260303	Thornhill Reservoir Piping, Valves and Flow Meters	Rehabilitation	State-of-Good-Repair	335,000				335,000					335,000
998260304	Thornhill Reservoir HVAC System and Chemical Room	Rehabilitation	State-of-Good-Repair	541,000				541,000					541,000
998260305	Lindsay St. North SPS Pump #4	Design	Expansionary	309,000					309,000				309,000
998260306	Fenelon Falls Water Tower and Reservoir	EA; Design	Expansionary	515,000		515,000							515,000
998260307	Lindsay St. North SPS Fencing	Installation	Expansionary	72,000					72,000				72,000
998260308	Ridout St. SPS	Upgrade	Expansionary	1,607,000						200,875		1,406,125	1,607,000
998260309	Logie St. SPS and Forcemain	Upgrade	Expansionary	7,983,000					734,436		7,248,564		7,983,000
Total				11,650,000	82,000	515,000	-	876,000	1,321,436	200,875	7,248,564	1,406,125	11,650,000

9982604 Horizontal Distribution and Collection															
Construction, rehabilitation, upgrade, replacement and expansion of horizontal infrastructure providing water distribution and wastewater collection services. Based on legislation, AMP, Water-Wastewater Master Plan and DC Study.															
JDE ID	Project	Primary Treatment / Activity	Primary Type	Expenditure	Financing										
					Water Reserve	Water DC Reserve	Water DC Debenture	Water ICIP Grant	Water Debenture	Sewage Reserve	Sewage DC Reserve	Sewage DC Debenture	Sewage Debenture	Total	
998260401	Doble Dr. and Bruce St. Watermains	Design	State-of-Good-Repair	103,000	103,000										103,000
998260402	Angeline St. Mains - Kent St. to Colborne St.	Design	State-of-Good-Repair	129,000	64,500						64,500				129,000
998260403	Cambridge St. Mains - Russell St. to Melbourne St.	Design	State-of-Good-Repair	103,000	51,500						51,500				103,000
998260404	Mill St. Mains - Durham St. to Ridout St.	Design	State-of-Good-Repair	129,000	64,500						64,500				129,000
998260405	Lindsay St. Mains - Queen St. to Colborne St.	Design	State-of-Good-Repair	103,000	51,500						51,500				103,000
998260406	Lindsay St. Mains - Russell St. to Glenelg St.	Design	State-of-Good-Repair	104,000	52,000						9,100	42,900			104,000
998260407	CKL Rd. 121 Mains - Helen St. to 240m South of West St.	Design	State-of-Good-Repair	155,000	77,500						77,500				155,000
998260408	Bolton St. and Main St. Bridges Watermain Heat Tracers	Replacement	State-of-Good-Repair	464,000					464,000						464,000
998260409	Riverview Rd. Mains - County Rd. 36 to Logie St.	Replacement	State-of-Good-Repair	2,157,000					1,078,500					1,078,500	2,157,000
998260410	Huron St. Watermain - Russell St. to Durham St.	Replacement	State-of-Good-Repair	999,000				733,000	266,000						999,000
998260411	Huron St. Sewer - Russell St. to Melbourne St.	Replacement	State-of-Good-Repair	670,000										670,000	670,000
998260412	St. George St. Mains - Queen St. to Colborne St.	Replacement	State-of-Good-Repair	1,997,000				732,000	266,500					998,500	1,997,000
998260413	St. Patrick St. Mains - Queen St. to North End	Replacement	State-of-Good-Repair	4,503,000				1,315,000	936,500					2,251,500	4,503,000
998260414	Colborne St. Sewer - MH105 to St. Paul St.	Replacement	State-of-Good-Repair	361,000										361,000	361,000
998260415	Murray St. Mains - Elliot St. to Green St.	Replacement	State-of-Good-Repair	1,366,000					683,000					683,000	1,366,000
998260416	Elliot St. Watermain - Lindsay St. to Clifton St.	Replacement	State-of-Good-Repair	1,093,000					1,093,000						1,093,000
998260417	Colborne St. Watermain - William St. to Scugog River	Relocation	Expansionary	206,000	31,106	174,894									206,000
998260418	Carew Park Sewer - MH100A to MH103	Relocation	Expansionary	258,000						4,644	253,356				258,000
998260419	Huron St. Sewer - Durham St. to Melbourne St.	Upsize	Expansionary	464,000						144,768	319,232				464,000
998260420	Elliot St. Sewer - Lindsay St. to Clifton St.	Upsize	Expansionary	1,700,000									1,249,500	450,500	1,700,000
Total				17,064,000	495,606	174,894	-	2,780,000	4,787,500	468,012	615,488	1,249,500	6,493,000	17,064,000	

9982605	Studies and Special Projects
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Water-wastewater studies and special projects, often relating to (i) system monitoring, performance, capacity and optimization and or (ii) the management of assets, growth, energy and user rates.

JDE ID	Project	Primary Treatment / Activity	Primary Type	Expenditure	Financing								
					Water Reserve	Water DC Reserve	Water DC Debenture	Water Debenture	Sewage Reserve	Sewage DC Reserve	Sewage DC Debenture	Sewage Debenture	Total
998260501	Fenelon Falls WTP Membrane Tank Assessment	Assessment	State-of-Good-Repair	62,000	62,000								62,000
998260502	Lindsay Water System Valve Chambers Assessment	Assessment	State-of-Good-Repair	206,000	206,000								206,000
998260503	Lindsay WTP Filter Coating and Drain Assessment	Assessment	State-of-Good-Repair	72,000	72,000								72,000
998260504	Omemee, Coboconk and King's Bay Gravity Sewers Extraneous Flows Assessment	Assessment	State-of-Good-Repair	150,000					150,000				150,000
998260505	SCADA Systems - Phase 5 of 8	Replacement	State-of-Good-Repair	2,015,000	846,300				1,168,700				2,015,000
998260506	Water Meters for All Water Systems - Phase 5 of 5	Replacement	State-of-Good-Repair	600,000	330,000				270,000				600,000
998260507	Omemee Water System Supply and Storage Assessment	Study	Expansionary	103,000	25,750	77,250							103,000
998260508	Sewer Flow Monitoring Study	Study	Expansionary	412,000					103,000	309,000			412,000
Total				3,620,000	1,542,050	77,250	-	-	1,691,700	309,000	-	-	3,620,000

Summary of Proposed 2026 Tax-Supported Capital Budget													
JDE ID	Program	Expenditure	Financing										
			Asset Management Reserve	Development Charges Reserve	Fleet Reserves	Other Reserves	CCBF Grant	OCIF Grant	Other Grants	Debenture	Development Charges Debenture	Other	Total
9992601	Multiyear Capital Projects	3,165,000	1,619,000				846,000			700,000			3,165,000
9832601	Bridges and Culverts	11,875,000	625,000							6,330,000	4,920,000		11,875,000
9832602	Urban/Rural Reconstruction	24,635,000	1,992,500	2,216,000						13,216,000	7,210,500		24,635,000
9832603	Urban/Arterial Resurfacing	9,106,000	830,000	671,692		1,010,000	975,000			3,371,308		2,248,000	9,106,000
9832604	Rural Resurfacing	7,435,000	1,292,000					4,808,140		1,334,860			7,435,000
9832605	Gravel Resurfacing	2,241,000	670,000					1,571,000					2,241,000
9832606	Lifecycle Management	2,362,000	2,362,000										2,362,000
9832607	Sidewalks	305,000	305,000										305,000
9832608	Traffic Signals and Streetlights	977,000	513,500	463,500									977,000
9832609	Parking Lots	150,000	150,000										150,000
9872601	Airport Siteworks and Facilities	400,000	400,000										400,000
9972601	Landfill Siteworks and Facilities	5,209,000	574,000							4,635,000			5,209,000
9912601	Roads, Fleet and Transit Facilities	1,626,000	596,000							1,030,000			1,626,000
9942601	Transit Siteworks	95,000	95,000										95,000
9942602	Public Works Fleet	10,450,000		842,870	7,353,230	57,000				2,196,900			10,450,000
9282601	Information Technology Systems	2,008,000	2,008,000										2,008,000
9322601	Fire Facilities	1,715,000	704,000	145,390			341,000			524,610			1,715,000
9322602	Fire Fleet and Equipment	6,054,000	2,281,384	361,616	2,000,000					1,411,000			6,054,000
9382601	Paramedic Facilities	10,970,000	220,000							7,546,500	3,203,500		10,970,000
9382602	Paramedic Fleet and Equipment	677,000	278,645	98,355					300,000				677,000
9422601	Police Fleet and Equipment	233,000	20,000	13,000		200,000							233,000
9692601	Victoria Manor	142,000	142,000										142,000
9102601	Housing Facilities												
9102602	Housing Fleet	100,000	100,000										100,000
9532601	Administrative Facilities and Libraries	1,830,000	580,000							1,250,000			1,830,000
9502601	Parks Siteworks and Facilities	12,616,000	1,601,320	1,032,680		943,000	1,512,000			3,836,000	3,636,000	55,000	12,616,000
9502602	Recreation Facilities	9,410,000	1,107,000				1,517,000			6,786,000			9,410,000
9502603	Parks and Recreation Equipment	168,000	168,000										168,000
9502604	Cemetery Siteworks and Facilities	149,000	149,000										149,000
Total		126,103,000	21,383,349	5,845,103	9,353,230	2,210,000	5,191,000	6,379,140	300,000	54,168,178	18,970,000	2,303,000	126,103,000

Summary of Proposed 2026 Tax-Supported Capital Budget - State-of-Good-Repair Capital Projects													
JDE ID	Program	Expenditure	Financing										
			Asset Management Reserve	Development Charges Reserve	Fleet Reserves	Other Reserves	CCBF Grant	OCIF Grant	Other Grants	Debenture	Development Charges Debenture	Other	Total
9992601	Multiyear Capital Projects	3,165,000	1,619,000				846,000			700,000			3,165,000
9832601	Bridges and Culverts	3,675,000	625,000							3,050,000			3,675,000
9832602	Urban/Rural Reconstruction	14,275,000	1,059,000							13,216,000			14,275,000
9832603	Urban/Arterial Resurfacing	9,106,000	830,000	671,692		1,010,000	975,000			3,371,308		2,248,000	9,106,000
9832604	Rural Resurfacing	7,435,000	1,292,000					4,808,140		1,334,860			7,435,000
9832605	Gravel Resurfacing	2,241,000	670,000					1,571,000					2,241,000
9832606	Lifecycle Management	2,362,000	2,362,000										2,362,000
9832607	Sidewalks	305,000	305,000										305,000
9832608	Traffic Signals and Streetlights	425,000	425,000										425,000
9832609	Parking Lots	150,000	150,000										150,000
9872601	Airport Siteworks and Facilities	365,000	365,000										365,000
9972601	Landfill Siteworks and Facilities	110,000	110,000										110,000
9912601	Roads, Fleet and Transit Facilities	299,000	299,000										299,000
9942601	Transit Siteworks												
9942602	Public Works Fleet	7,598,000			5,978,000					1,620,000			7,598,000
9282601	Information Technology Systems	819,000	819,000										819,000
9322601	Fire Facilities	820,000	479,000				341,000						820,000
9322602	Fire Fleet and Equipment	5,457,000	1,959,200	86,800	2,000,000					1,411,000			5,457,000
9382601	Paramedic Facilities	220,000	220,000										220,000
9382602	Paramedic Fleet and Equipment	373,000	173,000						200,000				373,000
9422601	Police Fleet and Equipment	220,000	20,000			200,000							220,000
9692601	Victoria Manor	142,000	142,000										142,000
9102601	Housing Facilities												
9102602	Housing Fleet	100,000	100,000										100,000
9532601	Administrative Facilities and Libraries	1,830,000	580,000							1,250,000			1,830,000
9502601	Parks Siteworks and Facilities	3,492,000	837,000			943,000	1,512,000			200,000			3,492,000
9502602	Recreation Facilities	9,410,000	1,107,000				1,517,000			6,786,000			9,410,000
9502603	Parks and Recreation Equipment	168,000	168,000										168,000
9502604	Cemetery Siteworks and Facilities	87,000	87,000										87,000
Total		74,649,000	16,802,200	758,492	7,978,000	2,153,000	5,191,000	6,379,140	200,000	32,939,168	-	2,248,000	74,649,000

Summary of Proposed 2026 Tax-Supported Capital Budget - Expansionary Capital Projects

JDE ID	Program	Expenditure	Financing										Total
			Asset Management Reserve	Development Charges Reserve	Fleet Reserves	Other Reserves	CCBF Grant	OCIF Grant	Other Grants	Debenture	Development Charges Debenture	Other	
9992601	Multiyear Capital Projects												
9832601	Bridges and Culverts	8,200,000								3,280,000	4,920,000		8,200,000
9832602	Urban/Rural Reconstruction	10,360,000	933,500	2,216,000							7,210,500		10,360,000
9832603	Urban/Arterial Resurfacing												
9832604	Rural Resurfacing												
9832605	Gravel Resurfacing												
9832606	Lifecycle Management												
9832607	Sidewalks												
9832608	Traffic Signals and Streetlights	552,000	88,500	463,500									552,000
9832609	Parking Lots												
9872601	Airport Siteworks and Facilities	35,000	35,000										35,000
9972601	Landfill Siteworks and Facilities	5,099,000	464,000							4,635,000			5,099,000
9912601	Roads, Fleet and Transit Facilities	1,327,000	297,000							1,030,000			1,327,000
9942601	Transit Siteworks	95,000	95,000										95,000
9942602	Public Works Fleet	2,852,000		842,870	1,375,230	57,000				576,900			2,852,000
9282601	Information Technology Systems	1,189,000	1,189,000										1,189,000
9322601	Fire Facilities	895,000	225,000	145,390						524,610			895,000
9322602	Fire Fleet and Equipment	597,000	322,184	274,816									597,000
9382601	Paramedic Facilities	10,750,000								7,546,500	3,203,500		10,750,000
9382602	Paramedic Fleet and Equipment	304,000	105,645	98,355					100,000				304,000
9422601	Police Fleet and Equipment	13,000		13,000									13,000
9692601	Victoria Manor												
9102601	Housing Facilities												
9102602	Housing Fleet												
9532601	Administrative Facilities and Libraries												
9502601	Parks Siteworks and Facilities	9,124,000	764,320	1,032,680						3,636,000	3,636,000	55,000	9,124,000
9502602	Recreation Facilities												
9502603	Parks and Recreation Equipment												
9502604	Cemetery Siteworks and Facilities	62,000	62,000										62,000
Total		51,454,000	4,581,149	5,086,611	1,375,230	57,000	-	-	100,000	21,229,010	18,970,000	55,000	51,454,000

9992601	Multiyear Capital Projects
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Ongoing and new multiyear capital projects, displayed in a separate program to ensure consistent project numbering and effective project monitoring over time.

[illegible]

9992601 Supplementary Information for Multiyear Capital Projects

[illegible]

9832601 Bridges and Culverts

Construction, rehabilitation, replacement and upgrade of bridges, major culverts and similar structures. Based on legislated structural assessments, Transportation Master Plan, AMP and other sources.

[illegible]

9832601 Supplementary Information for Bridges and Culverts

[illegible]

9832602 Urban/Rural Reconstruction											
Reconstruction of roadways, typically in settlement areas, including upgrades to urbanize road right-of-ways and support growth and development. Based on 5-Year Roads Capital Plan, Transportation Master Plan, AMP and other sources.											
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Asset Management Reserve	Development Charges Reserve	Debtenture	Financing Development Charges Debtenture		Total
983260201	Cambridge St. - Russell St. to Melbourne St.	Design	State-of-Good-Repair		103,000	103,000					103,000
983260202	Mill St. - Durham St. to Ridout St.	Design	State-of-Good-Repair		129,000	129,000					129,000
983260203	Lindsay St. - Queen St. to Colborne St.	Design	State-of-Good-Repair		103,000	103,000					103,000
983260204	Lindsay St. - Russell St. to Glenelg St.	Design	State-of-Good-Repair		103,000	103,000					103,000
983260205	CKL Rd. 121 - Helen St. to 240m South of West St.	Design	State-of-Good-Repair		155,000	155,000					155,000
983260206	Albert St. - Highway 35 to West End	Design	State-of-Good-Repair		155,000	155,000					155,000
983260207	Water St. - Highway 35 to Nipissing St.	Design	State-of-Good-Repair		103,000	103,000					103,000
983260208	Nipissing St. - Albert St. to South End	Design	State-of-Good-Repair		52,000	52,000					52,000
983260209	Shedden St. - Albert St. to South End	Design	State-of-Good-Repair		52,000	52,000					52,000
983260210	River St. - Water St. to North End	Design	State-of-Good-Repair		52,000	52,000					52,000
983260211	Victoria St. - Albert St. to South End	Design	State-of-Good-Repair		52,000	52,000					52,000
983260212	Riverview Rd. - County Rd. 36 to Logie St.	Reconstruction	State-of-Good-Repair		2,266,000			2,266,000			2,266,000
983260213	Huron St. - Russell St. to Durham St.	Reconstruction	State-of-Good-Repair		1,854,000			1,854,000			1,854,000
983260214	St. George St. - Queen St. to Colborne St.	Reconstruction	State-of-Good-Repair		1,854,000			1,854,000			1,854,000
983260215	St. Patrick St. - Queen St. to North End	Reconstruction	State-of-Good-Repair		4,944,000			4,944,000			4,944,000
983260216	Murray St. - Elliot St. to Green St.	Reconstruction	State-of-Good-Repair		948,000			948,000			948,000
983260217	Elliot St. - CKL Rd. 121 to Clifton St.	Reconstruction	State-of-Good-Repair		783,000			783,000			783,000
983260218	Bradley St. and Bob Brown Way	Reconstruction	State-of-Good-Repair		567,000			567,000			567,000
983260219	Colborne St. / William St. Intersection	Upgrade	Expansionary	95%	2,740,000	137,000			2,603,000		2,740,000
983260220	Colborne St. / Lindsay St. Intersection	Upgrade	Expansionary	95%	2,740,000	137,000			2,603,000		2,740,000
983260221	Kent St. / Angeline St. Intersection	Preparation	Expansionary	95%	2,110,000	105,500			2,004,500		2,110,000
983260222	Angeline St. - Colborne St. to Kent St.	Preparation	Expansionary	80%	2,770,000	554,000	2,216,000				2,770,000
Total					24,635,000	1,992,500	2,216,000	13,216,000	7,210,500	-	24,635,000

9832602 Supplementary Information for Urban/Rural Reconstruction											
JDE ID	Project	Scope, Source and or Rationale									
983260201	Cambridge St. - Russell St. to Melbourne St.	Design for reconstruction.									
983260202	Mill St. - Durham St. to Ridout St.	Design for reconstruction.									
983260203	Lindsay St. - Queen St. to Colborne St.	Design for reconstruction.									
983260204	Lindsay St. - Russell St. to Glenelg St.	Design for reconstruction.									
983260205	CKL Rd. 121 - Helen St. to 240m South of West St.	Design for reconstruction.									
983260206	Albert St. - Highway 35 to West End	Design for reconstruction.									
983260207	Water St. - Highway 35 to Nipissing St.	Design for reconstruction.									
983260208	Nipissing St. - Albert St. to South End	Design for reconstruction.									
983260209	Shedden St. - Albert St. to South End	Design for reconstruction.									
983260210	River St. - Water St. to North End	Design for reconstruction.									
983260211	Victoria St. - Albert St. to South End	Design for reconstruction.									
983260212	Riverview Rd. - County Rd. 36 to Logie St.	Reconstruction as per 5-year Roads Capital Plan, AMP and DC Study.									
983260213	Huron St. - Russell St. to Durham St.	Reconstruction as per 5-year Roads Capital Plan, AMP and DC Study.									
983260214	St. George St. - Queen St. to Colborne St.	Reconstruction as per 5-year Roads Capital Plan, AMP and DC Study.									
983260215	St. Patrick St. - Queen St. to North End	Reconstruction as per 5-year Roads Capital Plan, AMP and DC Study.									
983260216	Murray St. - Elliot St. to Green St.	Reconstruction as per 5-year Roads Capital Plan, AMP and DC Study.									
983260217	Elliot St. - CKL Rd. 121 to Clifton St.	Reconstruction as per 5-year Roads Capital Plan, AMP and DC Study.									
983260218	Bradley St. and Bob Brown Way	Reconstruction as per 5-year Roads Capital Plan, AMP and DC Study.									
983260219	Colborne St. / William St. Intersection	Growth-related expansionary upgrade of intersection due to Colborne St. bridge construction project.									
983260220	Colborne St. / Lindsay St. Intersection	Growth-related expansionary upgrade of intersection due to Colborne St. bridge construction project.									
983260221	Kent St. / Angeline St. Intersection	Growth-related preparation for intersection expansion.									
983260222	Angeline St. - Colborne St. to Kent St.	Growth-related preparation for road widening.									

9832603 Urban/Arterial Resurfacing												
Resurfacing and upgrade of urban, collector and arterial roadways. Based on 5-Year Roads Capital Plan, AMP and other sources.												
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Financing						
						Asset Management Reserve	Development Charges Reserve	Other Municipality / Owner	Haul Routes Reserve	CCBF Grant	Debenture	Total
983260301	CKL Rd. 121 - Ranchers Rd. to West St.	Resurfacing	State-of-Good-Repair	9%	2,503,000		230,276				2,272,724	2,503,000
983260302	CKL Rd. 121 - Boundary Road to North Limit of Kinmount	Resurfacing	State-of-Good-Repair	9%	302,000		27,784				274,216	302,000
983260303	CKL Rd. 121 - Kinmount Bridge to CKL Rd. 49	Resurfacing	State-of-Good-Repair	9%	4,496,000		413,632	2,248,000	1,010,000		824,368	4,496,000
983260304	Margaret St. (Little Britain)	Resurfacing	State-of-Good-Repair		42,000	42,000						42,000
983260305	Matilda St. (Little Britain)	Resurfacing	State-of-Good-Repair		27,000	27,000						27,000
983260306	Mark St. (Little Britain)	Resurfacing	State-of-Good-Repair		25,000	25,000						25,000
983260307	Church St. (Manilla)	Resurfacing	State-of-Good-Repair		73,000	73,000						73,000
983260308	Robmar Cres. (Manilla)	Resurfacing	State-of-Good-Repair		329,000	49,000				280,000		329,000
983260309	Short St. (Manilla)	Resurfacing	State-of-Good-Repair		18,000	18,000						18,000
983260310	Edward St. (Manilla)	Resurfacing	State-of-Good-Repair		23,000	23,000						23,000
983260311	Queen St. - Colborne St. to West End	Resurfacing	State-of-Good-Repair		16,000	16,000						16,000
983260312	John St. - Princes St. to Bond St.	Resurfacing	State-of-Good-Repair		95,000	95,000						95,000
983260313	Albert St. Princes St. to Bond St.	Resurfacing	State-of-Good-Repair		110,000	110,000						110,000
983260314	River Park Dr. - Mill St. to Austin Blvd.	Resurfacing	State-of-Good-Repair		121,000	18,000				103,000		121,000
983260315	Austin Blvd. - River Park Dr. to Lakewood Cres.	Resurfacing	State-of-Good-Repair		30,000	30,000						30,000
983260316	Lakewood Cres. - Mill St. to Sylvan Ct.	Resurfacing	State-of-Good-Repair		150,000	22,000				128,000		150,000
983260317	Sylvan Ct. - Lakewood Cres. to East End	Resurfacing	State-of-Good-Repair		43,000	43,000						43,000
983260318	Bayview Dr. - Perfectus Dr. to South End	Resurfacing	State-of-Good-Repair		64,000	64,000						64,000
983260319	Perfectus Dr. - Park St. to South End	Resurfacing	State-of-Good-Repair		125,000	19,000				106,000		125,000
983260320	Vanier Ct. - Perfectus Dr. to North End	Resurfacing	State-of-Good-Repair		53,000	53,000						53,000
983260321	Manor Rd. - Perfectus Dr. to North End	Resurfacing	State-of-Good-Repair		121,000	18,000				103,000		121,000
983260322	Maple Ct. - Perfectus Dr. to East End	Resurfacing	State-of-Good-Repair		40,000	40,000						40,000
983260323	Northlin Park Rd. - Angeline St. to Orchard Park Rd.	Resurfacing	State-of-Good-Repair		300,000	45,000				255,000		300,000
Total					9,106,000	830,000	671,692	2,248,000	1,010,000	975,000	3,371,308	9,106,000

9832603 Supplementary Information for Urban/Arterial Resurfacing												
JDE ID	Project	Scope, Source and or Rationale										
983260301	CKL Rd. 121 - Ranchers Rd. to West St.	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260302	CKL Rd. 121 - Boundary Road to North Limit of Kinmount	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260303	CKL Rd. 121 - Kinmount Bridge to CKL Rd. 49	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260304	Margaret St. (Little Britain)	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260305	Matilda St. (Little Britain)	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260306	Mark St. (Little Britain)	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260307	Church St. (Manilla)	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260308	Robmar Cres. (Manilla)	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260309	Short St. (Manilla)	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260310	Edward St. (Manilla)	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260311	Queen St. - Colborne St. to West End	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260312	John St. - Princes St. to Bond St.	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260313	Albert St. Princes St. to Bond St.	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260314	River Park Dr. - Mill St. to Austin Blvd.	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260315	Austin Blvd. - River Park Dr. to Lakewood Cres.	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260316	Lakewood Cres. - Mill St. to Sylvan Ct.	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260317	Sylvan Ct. - Lakewood Cres. to East End	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260318	Bayview Dr. - Perfectus Dr. to South End	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260319	Perfectus Dr. - Park St. to South End	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260320	Vanier Ct. - Perfectus Dr. to North End	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260321	Manor Rd. - Perfectus Dr. to North End	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260322	Maple Ct. - Perfectus Dr. to East End	Resurfacing as per 5-Year Roads Capital Plan and AMP.										
983260323	Northlin Park Rd. - Angeline St. to Orchard Park Rd.	Resurfacing as per 5-Year Roads Capital Plan and AMP.										

9832604 Rural Resurfacing											
Resurfacing and upgrade of paved rural roadways and paving of gravel roadways. Based on 5-Year Roads Capital Plan, AMP and other sources.											
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Financing					
						Asset Management Reserve	Development Charges Reserve	OCIF Grant	Debenture		Total
983260401	Meadowview Rd. - Mount Nebo Rd. to CKL 10	Resurfacing	State-of-Good-Repair		600,000	210,000		390,000			600,000
983260402	Cottingham Rd. - Mount Nebo Rd. to Emily Park Rd.	Resurfacing	State-of-Good-Repair		341,000	119,000		222,000			341,000
983260403	Rodman Dr. - Long Beach Rd. to West End	Resurfacing	State-of-Good-Repair		49,000	17,000		32,000			49,000
983260404	CKL Rd. 30 - Hickory Beach Rd. to CKL Rd. 8	Resurfacing	State-of-Good-Repair		839,000			545,000	294,000		839,000
983260405	Hickory Beach Rd. - CKL Rd. 30 to CKL Rd. 8	Resurfacing	State-of-Good-Repair		714,000			464,000	250,000		714,000
983260406	Crane Bay Rd. - CKL Rd. 30 to South End	Resurfacing	State-of-Good-Repair		321,000	112,000		209,000			321,000
983260407	Verulam Dr. - CKL Rd. 8 to South End	Resurfacing	State-of-Good-Repair		178,000	62,000		116,000			178,000
983260408	Lee's Rd. - CKL Rd. 8 to CKL Rd. 8	Resurfacing	State-of-Good-Repair		161,000	56,000		105,000			161,000
983260409	Monarch Rd. - Colborne St. to Thunder Bridge Rd.	Resurfacing	State-of-Good-Repair		279,000	98,000		181,000			279,000
983260410	Peniel Rd. - Opmar Rd. to Eldon Rd.	Resurfacing	State-of-Good-Repair		340,000	119,000		221,000			340,000
983260411	Salem Rd. - CKL Rd. 4 to White Rock Rd.	Resurfacing	State-of-Good-Repair		1,115,000			699,140	415,860		1,115,000
983260412	Taylor's Rd. - Skyline Rd. to Highway 7	Resurfacing	State-of-Good-Repair		244,000	85,000		159,000			244,000
983260413	The Glen Rd. - CKL Rd. 9 to White Rock Rd.	Resurfacing	State-of-Good-Repair		1,071,000			696,000	375,000		1,071,000
983260414	Watson Dr. - Pinery Rd. to End	Resurfacing	State-of-Good-Repair		116,000	41,000		75,000			116,000
983260415	Hodgson Dr. - Watson Dr. to Winchester Dr.	Resurfacing	State-of-Good-Repair		88,000	31,000		57,000			88,000
983260416	Winchester Dr. - Pinery Rd. to End	Resurfacing	State-of-Good-Repair		116,000	41,000		75,000			116,000
983260417	Austin Dr. - Winchester Dr. to Watson Dr.	Resurfacing	State-of-Good-Repair		129,000	45,000		84,000			129,000
983260418	CKL Rd. 6 - McLeish Dr. to Oxby Lane	Resurfacing	State-of-Good-Repair		264,000	92,000		172,000			264,000
983260419	Pinery Rd. - Somerville 11th Concession to Winchester Dr.	Resurfacing	State-of-Good-Repair		230,000	80,000		150,000			230,000
983260420	Simcoe St. - CKL Rd. 8 to CKL Rd. 48	Resurfacing	State-of-Good-Repair		240,000	84,000		156,000			240,000
Total					7,435,000	1,292,000	-	4,808,140	1,334,860	-	7,435,000

9832604 Supplementary Information for Rural Resurfacing		
JDE ID	Project	Scope, Source and or Rationale
983260401	Meadowview Rd. - Mount Nebo Rd. to CKL 10	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260402	Cottingham Rd. - Mount Nebo Rd. to Emily Park Rd.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260403	Rodman Dr. - Long Beach Rd. to West End	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260404	CKL Rd. 30 - Hickory Beach Rd. to CKL Rd. 8	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260405	Hickory Beach Rd. - CKL Rd. 30 to CKL Rd. 8	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260406	Crane Bay Rd. - CKL Rd. 30 to South End	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260407	Verulam Dr. - CKL Rd. 8 to South End	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260408	Lee's Rd. - CKL Rd. 8 to CKL Rd. 8	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260409	Monarch Rd. - Colborne St. to Thunder Bridge Rd.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260410	Peniel Rd. - Opmar Rd. to Eldon Rd.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260411	Salem Rd. - CKL Rd. 4 to White Rock Rd.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260412	Taylor's Rd. - Skyline Rd. to Highway 7	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260413	The Glen Rd. - CKL Rd. 9 to White Rock Rd.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260414	Watson Dr. - Pinery Rd. to End	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260415	Hodgson Dr. - Watson Dr. to Winchester Dr.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260416	Winchester Dr. - Pinery Rd. to End	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260417	Austin Dr. - Winchester Dr. to Watson Dr.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260418	CKL Rd. 6 - McLeish Dr. to Oxby Lane	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260419	Pinery Rd. - Somerville 11th Concession to Winchester Dr.	Resurfacing as per 5-Year Roads Capital Plan and AMP.
983260420	Simcoe St. - CKL Rd. 8 to CKL Rd. 48	Resurfacing as per 5-Year Roads Capital Plan and AMP.

9832605 Gravel Resurfacing												
Resurfacing and upgrade of gravel roadways. Based on Gravel Resurfacing Plan, AMP and other sources.												
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Asset Management Reserve	Development Charges Reserve	OCIF Grant	Financing			Total
983260501	Alvin's Lane - North End to South End	Resurfacing	State-of-Good-Repair		19,000			13,000				19,000
983260502	Ash Rd. - CKL Rd. 36 to South End	Resurfacing	State-of-Good-Repair		19,000	6,000		13,000				19,000
983260503	Breezeway Rd. - Settlers Rd. to East End	Resurfacing	State-of-Good-Repair		22,000	7,000		15,000				22,000
983260504	Butler Rd. - Monck Rd. to Haliburton County Boundary	Resurfacing	State-of-Good-Repair		99,000	30,000		69,000				99,000
983260505	Clover Dr. - Steeles Line to South End	Resurfacing	State-of-Good-Repair		17,000	5,000		12,000				17,000
983260506	Crego Lake Rd. - Monck Rd. to 0.7 Km North of Monck Rd.	Resurfacing	State-of-Good-Repair		13,000	4,000		9,000				13,000
983260507	Farmview Rd. - South End to Meadowview Rd.	Resurfacing	State-of-Good-Repair		9,000	3,000		6,000				9,000
983260508	Fingerboard Rd. - Ramsey Rd. to Highway 7	Resurfacing	State-of-Good-Repair		266,000	80,000		186,000				266,000
983260509	Heights Rd. - 0.4 Km North of CKL Rd. 31 to Crosswind Rd.	Resurfacing	State-of-Good-Repair		20,000	6,000		14,000				20,000
983260510	Hillcrest Ave. - Portage Rd. to North End	Resurfacing	State-of-Good-Repair		7,000	2,000		5,000				7,000
983260511	Hugill Rd. - East End to 0.6 Km East of Baseline Rd.	Resurfacing	State-of-Good-Repair		73,000	22,000		51,000				73,000
983260512	Hyler Line - CKL Rd. 37 to 1.2 Km North of CKL Rd. 37	Resurfacing	State-of-Good-Repair		25,000	7,000		18,000				25,000
983260513	Kodiak Rd. - Birch Point Rd. to Killarney Bay Rd.	Resurfacing	State-of-Good-Repair		28,000	8,000		20,000				28,000
983260514	Lift Lock Rd. E. - Rocky Ridge Rd. to East End	Resurfacing	State-of-Good-Repair		14,000	4,000		10,000				14,000
983260515	Lift Lock Rd. W. - Kirkfield Rd. to Deer Run Lane	Resurfacing	State-of-Good-Repair		28,000	8,000		20,000				28,000
983260516	Lilac Rd. - CKL Rd. 31 to Highway 7	Resurfacing	State-of-Good-Repair		78,000	23,000		55,000				78,000
983260517	Log House Rd. - Cedar Glen Rd. to East End	Resurfacing	State-of-Good-Repair		15,000	4,000		11,000				15,000
983260518	Martin's Rd. - CKL Rd. 8 to CKL Rd. 37	Resurfacing	State-of-Good-Repair		228,000	68,000		160,000				228,000
983260519	McLeish Dr. - Rama/Dalton Boundary Rd. to East End	Resurfacing	State-of-Good-Repair		21,000	6,000		15,000				21,000
983260520	Meadowview Rd. - Mount Nebo Rd. to West End	Resurfacing	State-of-Good-Repair		40,000	12,000		28,000				40,000
983260521	Mitchell's Rd. - CKL Rd. 8 to East End	Resurfacing	State-of-Good-Repair		27,000	8,000		19,000				27,000
983260522	Mount Horeb Rd. - West End to Highway 35	Resurfacing	State-of-Good-Repair		7,000	2,000		5,000				7,000
983260523	Oliver's Rd. - Anderson Line to Irwin's Rd.	Resurfacing	State-of-Good-Repair		78,000	23,000		55,000				78,000
983260524	Osborne St. - Peace Rd. to South End	Resurfacing	State-of-Good-Repair		2,000	1,000		1,000				2,000
983260525	Patterson Rd. - CKL Rd. 30 to North End	Resurfacing	State-of-Good-Repair		123,000	37,000		86,000				123,000
983260526	Perdue Rd. - Pigeon Lake Rd. to Pigeon Lake Rd.	Resurfacing	State-of-Good-Repair		19,000	6,000		13,000				19,000
983260527	Pigeon Creek Rd. - 0.9 Km West of CKL Rd. 5 to 0.5 Km West	Resurfacing	State-of-Good-Repair		8,000	2,000		6,000				8,000
983260528	Pigeon Creek Rd. - Old Mill Rd. to East End	Resurfacing	State-of-Good-Repair		20,000	6,000		14,000				20,000
983260529	Pigeon Creek Rd. - West End to East End	Resurfacing	State-of-Good-Repair		28,000	8,000		20,000				28,000
983260530	Pinery Rd. - Somerville 11th Concession to Monck Rd.	Resurfacing	State-of-Good-Repair		66,000	20,000		46,000				66,000
983260531	Post Rd. - South End to Slanted Rd.	Resurfacing	State-of-Good-Repair		125,000	37,000		88,000				125,000
983260532	Post Rd. - Tracey's Hill Rd. to Pigeon Lake Rd.	Resurfacing	State-of-Good-Repair		82,000	25,000		57,000				82,000
983260533	Rama/Dalton Boundary Rd. - Kett Rd. to Fairgrounds Rd.	Resurfacing	State-of-Good-Repair		52,000	16,000		36,000				52,000
983260534	Settlement Rd. - Pigeon lake Rd. to Colony Rd.	Resurfacing	State-of-Good-Repair		106,000	32,000		74,000				106,000
983260535	Shoreview Rd. - Settlement Rd. to Pigeon Lake Rd.	Resurfacing	State-of-Good-Repair		40,000	12,000		28,000				40,000
983260536	Shrike Rd. - Talbot River Rd. to North End	Resurfacing	State-of-Good-Repair		174,000	52,000		122,000				174,000
983260537	Somerville 2nd Concession - Ledge Hill Rd. to East End	Resurfacing	State-of-Good-Repair		4,000	1,000		3,000				4,000
983260538	Somerville 3rd Concession - CKL Rd. 121 to Ledge Hill Rd.	Resurfacing	State-of-Good-Repair		47,000	14,000		33,000				47,000
983260539	St. Alban Rd. - Nesbitt Line to Janetville Rd.	Resurfacing	State-of-Good-Repair		93,000	28,000		65,000				93,000
983260540	Sunnywood Rd. - Centreline Rd. to East End	Resurfacing	State-of-Good-Repair		41,000	12,000		29,000				41,000
983260541	Woodcock Line - Monck Rd. to South End	Resurfacing	State-of-Good-Repair		58,000	17,000		41,000				58,000
Total					2,241,000	670,000	-	1,571,000	-	-	-	2,241,000

9832605 Supplementary Information for Gravel Resurfacing			Scope, Source and or Rationale									
JDE ID	Project											
983260501	Alvin's Lane - North End to South End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260502	Ash Rd. - CKL Rd. 36 to South End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260503	Breezeway Rd. - Settlers Rd. to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260504	Butler Rd. - Monck Rd. to Haliburton County Boundary	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260505	Clover Dr. - Steeles Line to South End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260506	Crego Lake Rd. - Monck Rd. to 0.7 Km North of Monck Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260507	Farmview Rd. - South End to Meadowview Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260508	Fingerboard Rd. - Ramsey Rd. to Highway 7	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260509	Heights Rd. - 0.4 Km North of CKL Rd. 31 to Crosswind Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260510	Hillcrest Ave. - Portage Rd. to North End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260511	Hugill Rd. - East End to 0.6 Km East of Baseline Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260512	Hyler Line - CKL Rd. 37 to 1.2 Km North of CKL Rd. 37	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260513	Kodiak Rd. - Birch Point Rd. to Killarney Bay Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260514	Lift Lock Rd. E. - Rocky Ridge Rd. to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260515	Lift Lock Rd. W. - Kirkfield Rd. to Deer Run Lane	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260516	Lilac Rd. - CKL Rd. 31 to Highway 7	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260517	Log House Rd. - Cedar Glen Rd. to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260518	Martin's Rd. - CKL Rd. 8 to CKL Rd. 37	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260519	McLeish Dr. - Rama/Dalton Boundary Rd. to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260520	Meadowview Rd. - Mount Nebo Rd. to West End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260521	Mitchell's Rd. - CKL Rd. 8 to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260522	Mount Horeb Rd. - West End to Highway 35	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260523	Oliver's Rd. - Anderson Line to Irwin's Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260524	Osborne St. - Peace Rd. to South End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260525	Patterson Rd. - CKL Rd. 30 to North End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260526	Perdue Rd. - Pigeon Lake Rd. to Pigeon Lake Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260527	Pigeon Creek Rd. - 0.9 Km West of CKL Rd. 5 to 0.5 Km West	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260528	Pigeon Creek Rd. - Old Mill Rd. to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260529	Pigeon Creek Rd. - West End to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260530	Pinery Rd. - Somerville 11th Concession to Monck Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260531	Post Rd. - South End to Slanted Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260534	Settlement Rd. - Pigeon lake Rd. to Colony Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260535	Shoreview Rd. - Settlement Rd. to Pigeon Lake Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260536	Shrike Rd. - Talbot River Rd. to North End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260537	Somerville 2nd Concession - Ledge Hill Rd. to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260538	Somerville 3rd Concession - CKL Rd. 121 to Ledge Hill Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260539	St. Alban Rd. - Nesbitt Line to Janetville Rd.	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260540	Sunnywood Rd. - Centreline Rd. to East End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										
983260541	Woodcock Line - Monck Rd. to South End	Resurfacing as per Gravel Resurfacing Plan for 2021-2030.										

9832606 Lifecycle Management

Capital interventions aimed at managing and optimizing road lifecycles. Based on 5-Year Roads Capital Plan, AMP and other sources. Promotes the minimization of lifecycle costs and sustaining of good road conditions.

[illegible]

9832606 Supplementary Information for Lifecycle Management

[illegible]

Construction, replacement and upgrade of sidewalks not captured by road reconstruction. Based on annual Sidewalk Inspection Program, Accessibility Plan, considerations relating to risk exposure and accessibility and other sources.

[illegible]

9832609	Parking Lots
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Construction, upgrade and replacement of municipal parking lots. Based on Downtown Parking Strategy, AMP and other sources.

[illegible]

9832609 Supplementary Information for Parking Lots

[illegible]

9872601	Airport Siteworks and Facilities
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Construction, rehabilitation, renovation, replacement and upgrade of airport facilities and related siteworks. Based on Airport Business Plan, Airport Capital Plan, AMP and other sources.

[illegible]

9872601 Supplementary Information for Airport Siteworks and Facilities

[illegible]

9972601 Landfill Siteworks and Facilities

Construction, rehabilitation, renovation, replacement and upgrade of landfill facilities, cells, internal roadways, non-facility structures and related siteworks. Based on Integrated Waste Management Strategy, AMP and other sources.

JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Financing						
						Asset Management Reserve	Development Charges Reserve	Debenture				Total
997260101	Lindsay-Ops Landfill Leachate Pumps	Rehabilitation	State-of-Good-Repair		50,000	50,000						50,000
997260102	Lindsay-Ops Landfill Electricity Generator Components	Replacement	State-of-Good-Repair		60,000	60,000						60,000
997260103	Eldon Landfill Phase 3, Stage 1, Part 2 Cell	Design	Expansionary		103,000	103,000						103,000
997260104	Lindsay-Ops Landfill Cells 4 and 5 - Phase 4 of 4	Design	Expansionary		103,000	103,000						103,000
997260105	Somerville Landfill Facility	Design	Expansionary		258,000	258,000						258,000
997260106	Lindsay-Ops Landfill Weigh Scales and Drop-Off Area	Replacement; Upgrade	Expansionary		4,635,000			4,635,000				4,635,000

9972601 Supplementary Information for Landfill Siteworks and Facilities

[illegible]

9942601	Transit Siteworks
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Installation, rehabilitation, replacement and upgrade of transit stops, shelters and related siteworks. Based on Transit Master Plan, AMP and other sources.

[illegible]

9942601 Supplementary Information for Transit Siteworks

[illegible]

9942602 Public Works Fleet													
Acquisition, rehabilitation, replacement and upgrade of fleet equipment managed by the Fleet and Transit Division. Based on Fleet Policy, AMP and other sources.													
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Asset Management Reserve	Development Charges Reserve	Public Works Fleet Reserve	Financing Building Reserve	Debenture			Total
994260201	Aerial Truck - A03	Replacement	State-of-Good-Repair		290,000			290,000					290,000
994260202	Backhoe - B25	Replacement	State-of-Good-Repair		298,000			298,000					298,000
994260203	Backhoe - B26	Replacement	State-of-Good-Repair		298,000			298,000					298,000
994260204	Bus - E28	Replacement	State-of-Good-Repair		324,000			324,000					324,000
994260205	Bus - E32	Replacement	State-of-Good-Repair		324,000			324,000					324,000
994260206	Tractor - H63	Replacement	State-of-Good-Repair		20,000			20,000					20,000
994260207	Tractor - H64	Replacement	State-of-Good-Repair		20,000			20,000					20,000
994260208	1-Ton (Medium Duty) Truck - I25	Replacement	State-of-Good-Repair		113,000			113,000					113,000
994260209	1-Ton (Medium Duty) Truck - I26	Replacement	State-of-Good-Repair		113,000			113,000					113,000
994260210	Loader Mounted Brushing Arm - L25A	Replacement	State-of-Good-Repair		233,000			233,000					233,000
994260211	Loader - L26	Replacement	State-of-Good-Repair		455,000			455,000					455,000
994260212	Loader - L27	Replacement	State-of-Good-Repair		455,000			455,000					455,000
994260213	Loader - L31	Replacement	State-of-Good-Repair		1,620,000					1,620,000			1,620,000
994260214	Ice Machine - R22	Replacement	State-of-Good-Repair		152,000			152,000					152,000
994260215	Single Axle Plow Truck - S48	Replacement	State-of-Good-Repair		377,000			377,000					377,000
994260216	Tandem Plow Truck - T88	Replacement	State-of-Good-Repair		392,000			392,000					392,000
994260217	Tandem Plow Truck - T89	Replacement	State-of-Good-Repair		392,000			392,000					392,000
994260218	Tandem Plow Truck - T90	Replacement	State-of-Good-Repair		392,000			392,000					392,000
994260219	Tandem Plow Truck - T91	Replacement	State-of-Good-Repair		392,000			392,000					392,000
994260220	Van - V58	Replacement	State-of-Good-Repair		65,000			65,000					65,000
994260221	Van - V59	Replacement	State-of-Good-Repair		65,000			65,000					65,000
994260222	Van - V60	Replacement	State-of-Good-Repair		65,000			65,000					65,000
994260223	Trackless (Sidewalk) Machine - X11	Replacement	State-of-Good-Repair		227,000			195,000					227,000
994260224	Asphalt Hot Boxes (3)	Replacement	State-of-Good-Repair		195,000			195,000					195,000
994260225	Auxiliary Attachments and Equipment	Replacement	State-of-Good-Repair		150,000			150,000					150,000
994260226	Building Inspector SUV	Acquisition	Expansionary		57,000				57,000				57,000
994260227	Parks Forestry Crane Truck	Acquisition	Expansionary	10%	641,000		64,100				576,900		641,000
994260228	Parks Forestry Bucket Truck	Acquisition	Expansionary	10%	371,000		37,100	333,900					371,000
994260229	West Area Single-Axle Plow Truck	Acquisition	Expansionary		391,000			391,000					391,000
994260230	Lindsay Area Single-Axle Plow Truck	Acquisition	Expansionary	100%	391,000		391,000						391,000
994260231	Lindsay Area Sidewalk Machine Support Truck	Acquisition	Expansionary	37%	391,000		144,670	246,330					391,000
994260232	Lindsay Area Sidewalk Machine	Acquisition	Expansionary	100%	206,000		206,000						206,000
994260233	Polyethylene Water Tanks	Acquisition	Expansionary		82,000			82,000					82,000
994260234	Human Services SUV	Acquisition	Expansionary		57,000			57,000					57,000
994260235	Transit SUV	Acquisition	Expansionary		57,000			57,000					57,000
994260236	By-Law Enforcement SUV	Acquisition	Expansionary		65,000			65,000					65,000
994260237	1-Ton (Medium Duty) Truck with Attachments	Acquisition	Expansionary		143,000			143,000					143,000
994260238	Trailers and Tractors	Acquisition	Expansionary		134,000			134,000					134,000
994260239	Fuel System, GPS and Fleet Technology	Acquisition	Expansionary		37,000			37,000					37,000
Total					10,450,000	-	842,870	7,353,230	57,000	2,196,900	-		10,450,000

9942602 Supplementary Information for Public Works Fleet			Scope, Source and or Rationale										
JDE ID	Project												
994260201	Aerial Truck - A03	Lifecycle replacement as per Fleet Policy and AMP.											
994260202	Backhoe - B25	Lifecycle replacement as per Fleet Policy and AMP.											
994260203	Backhoe - B26	Lifecycle replacement as per Fleet Policy and AMP.											
994260204	Bus - E28	Lifecycle replacement as per Fleet Policy and AMP.											
994260205	Bus - E32	Lifecycle replacement as per Fleet Policy and AMP.											
994260206	Tractor - H63	Lifecycle replacement as per Fleet Policy and AMP.											
994260207	Tractor - H64	Lifecycle replacement as per Fleet Policy and AMP.											
994260208	1-Ton (Medium Duty) Truck - I25	Lifecycle replacement as per Fleet Policy and AMP.											
994260209	1-Ton (Medium Duty) Truck - I26	Lifecycle replacement as per Fleet Policy and AMP.											
994260210	Loader Mounted Brushing Arm - L25A	Lifecycle replacement as per Fleet Policy and AMP.											
994260211	Loader - L26	Lifecycle replacement as per Fleet Policy and AMP.											
994260212	Loader - L27	Lifecycle replacement as per Fleet Policy and AMP.											
994260213	Loader - L31	Lifecycle replacement as per Fleet Policy and AMP.											
994260214	Ice Machine - R22	Lifecycle replacement as per Fleet Policy and AMP.											
994260215	Single Axle Plow Truck - S48	Lifecycle replacement as per Fleet Policy and AMP.											
994260216	Tandem Plow Truck - T88	Lifecycle replacement as per Fleet Policy and AMP.											
994260217	Tandem Plow Truck - T89	Lifecycle replacement as per Fleet Policy and AMP.											
994260218	Tandem Plow Truck - T90	Lifecycle replacement as per Fleet Policy and AMP.											
994260219	Tandem Plow Truck - T91	Lifecycle replacement as per Fleet Policy and AMP.											
994260220	Van - V58	Lifecycle replacement as per Fleet Policy and AMP.											
994260221	Van - V59	Lifecycle replacement as per Fleet Policy and AMP.											
994260222	Van - V60	Lifecycle replacement as per Fleet Policy and AMP.											
994260223	Trackless (Sidewalk) Machine - X11	Lifecycle replacement as per Fleet Policy and AMP.											
994260224	Asphalt Hot Boxes (3)	Lifecycle replacement as per Fleet Policy and AMP.											
994260225	Auxiliary Attachments and Equipment	Lifecycle replacement as per Fleet Policy and AMP.											
994260226	Building Inspector SUV	Acquisition to address service realignment and or attain efficiencies.											
994260227	Parks Forestry Crane Truck	Growth-related acquisition to address increased need for service.											
994260228	Parks Forestry Bucket Truck	Growth-related acquisition to address increased need for service.											
994260229	West Area Single-Axle Plow Truck	Acquisition to address service realignment and or attain efficiencies.											
994260230	Lindsay Area Single-Axle Plow Truck	Growth-related acquisition to address increased need for service.											
994260231	Lindsay Area Sidewalk Machine Support Truck	Growth-related acquisition to address increased need for service.											
994260232	Lindsay Area Sidewalk Machine	Growth-related acquisition to address increased need for service.											
994260233	Polyethylene Water Tanks	Acquisition to address service realignment and or attain efficiencies.											
994260234	Human Services SUV	Acquisition to address service realignment and or attain efficiencies.											
994260235	Transit SUV	Acquisition to address service realignment and or attain efficiencies.											
994260236	By-Law Enforcement SUV	Acquisition to address service realignment and or attain efficiencies.											
994260237	1-Ton (Medium Duty) Truck with Attachments	Acquisition to address service realignment and or attain efficiencies.											
994260238	Trailers and Tractors	Acquisition to address service realignment and or attain efficiencies.											
994260239	Fuel System, GPS and Fleet Technology	Acquisition to address service realignment and or attain efficiencies.											

9322602 Fire Fleet and Equipment											
Acquisition, rehabilitation, replacement and upgrade of Fire Service fleet and equipment. Based on Fire Master Plan, AMP, fire insurance rating needs and other sources.											
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Financing					
						Asset Management Reserve	Development Charges Reserve	Fire Fleet Reserve	Debtenture		Total
932260201	Tanker Truck	Replacement	State-of-Good-Repair		1,655,000			1,655,000			1,655,000
932260202	Pumper Truck	Replacement	State-of-Good-Repair		1,411,000				1,411,000		1,411,000
932260203	Extrication Equipment	Replacement	State-of-Good-Repair	22%	400,000	313,200	86,800				400,000
932260204	Personal Protective Equipment	Replacement	State-of-Good-Repair		300,000	300,000					300,000
932260205	Miscellaneous Fire Equipment	Replacement	State-of-Good-Repair		374,000	374,000					374,000
932260206	Polar 75 Ice Water Equipment	Replacement	State-of-Good-Repair		19,000	19,000					19,000
932260207	Portable and Wildfire Pumps	Replacement	State-of-Good-Repair		44,000	44,000					44,000
932260208	Telecommunications Equipment	Replacement	State-of-Good-Repair		550,000	550,000					550,000
932260209	ATV Equipment	Replacement	State-of-Good-Repair		52,000	52,000					52,000
932260210	Marine Equipment	Replacement	State-of-Good-Repair		57,000	57,000					57,000
932260211	Decontamination Equipment	Replacement	State-of-Good-Repair		25,000	25,000					25,000
932260212	Compressors	Replacement	State-of-Good-Repair		100,000	100,000					100,000
932260213	Boat and Trailer	Replacement	State-of-Good-Repair		80,000			80,000			80,000
932260214	ATV and Trailer	Replacement	State-of-Good-Repair		80,000			80,000			80,000
932260215	SCBA Equipment	Replacement	State-of-Good-Repair		100,000	100,000					100,000
932260216	Defibrillators	Replacement	State-of-Good-Repair		25,000	25,000					25,000
932260217	Pickup Truck	Replacement	State-of-Good-Repair		82,000			82,000			82,000
932260218	SUVs (2)	Replacement	State-of-Good-Repair		103,000			103,000			103,000
932260219	Pickup Truck	Acquisition	Expansionary	100%	82,000		82,000				82,000
932260220	SUVs (2)	Acquisition	Expansionary	100%	103,000		103,000				103,000
932260221	Fire Training Equipment	Acquisition	Expansionary	22%	412,000	322,184	89,816				412,000
Total					6,054,000	2,281,384	361,616	2,000,000	1,411,000	-	6,054,000

9322602 Supplementary Information for Fire Fleet and Equipment		
JDE ID	Project	Scope, Source and or Rationale
932260201	Tanker Truck	Life cycle replacement of a tanker truck.
932260202	Pumper Truck	Lifecycle replacement of a pumper truck.
932260203	Extrication Equipment	Life cycle replacement and upgrade of extrication equipment. growth-related need.
932260204	Personal Protective Equipment	Life cycle replacement of bunker gear and helmets to meet legislated and NFPA standards. Includes bunker gear, helmets, firefight boots.
932260205	Miscellaneous Fire Equipment	Life cycle replacement of fire hoses, saws, axes, pike poles and similar fire equipment.
932260206	Polar 75 Ice Water Equipment	Life cycle replacement of polar 75 ice water rescue platforms.
932260207	Portable and Wildfire Pumps	Life cycle replacement of portable pumps and wildfire pumps used for fire suppression.
932260208	Telecommunications Equipment	Life cycle replacement of pagers, mobile radios and similar telecommunications equipment.
932260209	ATV Equipment	Life cycle replacement of equipment used when these vehicles respond to emergencies.
932260210	Marine Equipment	Life cycle replacement of equipment used when these vehicles respond to emergencies ie water rescue suits, underwater search equipment.
932260211	Decontamination Equipment	Life cycle replacement of decontamination units.
932260212	Compressors	Life cycle replacement of air compressors.
932260213	Boat and Trailer	Life cycle replacement of boat and trailer.
932260214	ATV and Trailer	Life cycle replacement of ATV and trailer.
932260215	SCBA Equipment	Life cycle replacement.
932260216	Defibrillators	Life cycle replacement.
932260217	Pickup Truck	Life cycle replacement.
932260218	SUVs (2)	Life cycle replacement.
932260219	Pickup Truck	Growth-related acquisition.
932260220	Fire Training Equipment	Growth-related acquisition.
932260221	Fire Training Equipment	Growth-related acquisition.

Acquisition, rehabilitation, replacement and upgrade of Paramedic Service fleet and equipment. Based on Paramedic Service Master Plan, AMP and other sources.

9382602 Supplementary Information for Paramedic Fleet and Equipment[illegible]

9422601	Police Fleet and Equipment
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Acquisition, rehabilitation, replacement and upgrade of Kawartha Lakes Police Service fleet and equipment. Based on Kawartha Lakes Police Service Operational Plan, AMP and other sources.

[illegible]

9422601 Supplementary Information for Police Fleet and Equipment

[illegible]

9692601	Victoria Manor
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Construction, acquisition, rehabilitation, renovation, replacement and upgrade of Victoria Manor and related components, siteworks and equipment. Based on Victoria Manor Facility Master Plan, AMP and other sources.

[illegible]

9692601 Supplementary Information for Victoria Manor

[illegible]

9102601	Housing Facilities
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Construction, acquisition, rehabilitation, renovation, replacement and upgrade of social housing and related components and siteworks for Kawartha Lakes-Haliburton Housing Corporation. Based on Housing Master Plan, AMP and other sources.

[illegible]

9102601 Supplementary Information for Housing Facilities

[illegible]

9102602	Housing Fleet
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Acquisition, rehabilitation, replacement and upgrade of Housing Service fleet and equipment. Based on Housing Master Plan, AMP, and other sources.

[illegible]

9102602 Supplementary Information for Housing Fleet

[illegible]

9502601 Parks Siteworks and Facilities													
Construction, installation, rehabilitation, renovation, replacement and upgrade of parks facilities, siteworks and related infrastructure. Based on Parks Master Plans, AMP and other sources.													
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Financing							
						Asset Management Reserve	Development Charges Reserve	Parkland Reserve	Wilson Estate	Debenture	Development Charges Debenture	CCBF Grant	Total
950260101	McAlpine Park Playground, Interior Roads and Boat Launch	Rehabilitation	State-of-Good-Repair		638,000	96,000						542,000	638,000
950260102	Coboconk Ball Diamond 1 and Ops Ball Diamonds 1 and 2	Rehabilitation	State-of-Good-Repair		76,000	76,000							76,000
950260103	Old Mill Park Lookout and Boardwalk	Rehabilitation	State-of-Good-Repair		108,000	108,000							108,000
950260104	Old Mill Park Pavillion Concrete Pad	Rehabilitation	State-of-Good-Repair		30,000	30,000							30,000
950260105	Wilson Fields Diamond 4 and Tommy Anderson Ballpark Diamond	Rehabilitation	State-of-Good-Repair		60,000	60,000							60,000
950260106	Tommy Anderson Ballpark Washroom Building	Renovation	State-of-Good-Repair		227,000			227,000					227,000
950260107	Lindsay Queen's Square Landscaping	Renovation	State-of-Good-Repair		220,000	80,000		140,000					220,000
950260108	Fenelon Falls Boat Launch	Replacement	State-of-Good-Repair		324,000			324,000					324,000
950260109	Bobcaygeon Riverview Park Playground	Replacement	State-of-Good-Repair		252,000			252,000					252,000
950260110	Sandbar, Laura Thurston and Woodville Town Hall Parks Playground	Replacement	State-of-Good-Repair		270,000	40,000						230,000	270,000
950260111	Logie Park Ice Resurfacer Concrete Pad	Replacement	State-of-Good-Repair		18,000	18,000							18,000
950260112	Centennial Trailer Park Septic System	Replacement	State-of-Good-Repair		871,000	131,000						740,000	871,000
950260113	Centennial Trailer Park Water System	Replacement	State-of-Good-Repair		57,000	57,000							57,000
950260114	Dunsford Nature Trail	Resurfacing	State-of-Good-Repair		60,000	60,000							60,000
950260115	Fenelon Township Park Pathway and Parking Lot	Resurfacing	State-of-Good-Repair		200,000					200,000			200,000
950260116	Various Piers and Docks	To Be Determined	State-of-Good-Repair		81,000	81,000							81,000
950260117	Wilson Estate Capital Projects	To Be Determined	Expansionary		113,000	58,000			55,000				113,000
950260118	50/50 Community Program	To Be Determined	Expansionary		85,000	85,000							85,000
950260119	Lindsay Trail Development - Logie St. to Rainbow Bridge	Development	Expansionary	50%	11,000	5,500	5,500						11,000
950260120	Wilson Fields West Parking Lot	Installation	Expansionary	90%	593,000	59,300	533,700						593,000
950260121	Elgin Park South Parking Lot	Installation	Expansionary		103,000	103,000							103,000
950260122	Jennings Creek Parkland Development - Auden Park	Redevelopment	Expansionary	90%	242,000	24,200	217,800						242,000
950260123	Ops Park	Redevelopment	Expansionary	50%	7,272,000					3,636,000	3,636,000		7,272,000
950260124	Arbour Park	Redevelopment	Expansionary	50%	371,000	185,500	185,500						371,000
950260125	Emily Forest Tract Trails and Rest Areas	Upgrade	Expansionary	27%	334,000	243,820	90,180						334,000
Total					12,616,000	1,601,320	1,032,680	943,000	55,000	3,836,000	3,636,000	1,512,000	12,616,000

9502601 Supplementary Information for Parks Siteworks and Facilities		
JDE ID	Project	Scope, Source and or Rationale
950260101	McAlpine Park Playground, Interior Roads and Boat Launch	Playground replacement; interior road resurfacing; boat launch replacement.
950260102	Coboconk Ball Diamond 1 and Ops Ball Diamonds 1 and 2	Continuance of program to rehabilitation ball diamonds.
950260103	Old Mill Park Lookout and Boardwalk	Boardwalk rehabilitation at Old Mill Park.
950260104	Old Mill Park Pavillion Concrete Pad	Rehabilitation of the concrete pad of the Old Mill Pak pavillion.
950260105	Wilson Fields Diamond 4 and Tommy Anderson Ballpark Diamond	WF - Diamond 4, TA - Diamond 1.
950260106	Tommy Anderson Ballpark Washroom Building	Renovation of Tommy Anderson ballpark washroom building.
950260107	Lindsay Queen's Square Landscaping	Landscaping work at Queen's Square.
950260108	Fenelon Falls Boat Launch	Boat launch replacement.
950260109	Bobcaygeon Riverview Park Playground	Playground replacement.
950260110	Sandbar, Laura Thurston and Woodville Town Hall Parks Playground	Playground replacement.
950260111	Logie Park Ice Resurfacer Concrete Pad	Replacement of concrete surface for Logie Park ice resurfacer.
950260112	Centennial Trailer Park Septic System	As per the recommendations from the Centennital Trailer Park Master Plan.
950260113	Centennial Trailer Park Water System	As per the recommendations from the Centennital Trailer Park Master Plan.
950260114	Dunsford Nature Trail	Resurfacing of Dunsford nature trail.
950260115	Fenelon Township Park Pathway and Parking Lot	Resurfacing of pathway and parking lot surfaces at Fenelon Township park.
950260116	Various Piers and Docks	Continuance of program to replace and upgrade piers and docks.
950260117	Wilson Estate Capital Projects	Projects to be determined by the Wilson Estate Trust.
950260118	50/50 Community Program	Projects to be determined based on applications received from community groups.
950260119	Lindsay Trail Development - Logie St. to Rainbow Bridge	Growth-related expansion of Lindsay trail between Logie St. and Ranbow Bridge.
950260120	Wilson Fields West Parking Lot	Growth-related installation of the west parking lot behind Diamond #1.
950260121	Elgin Park South Parking Lot	Installation of the west parking lot behind Diamond #1.
950260122	Jennings Creek Parkland Development - Auden Park	Growth-related park improvements connecting expansion with existing park, pathway connections, furniture installation and tree planting.
950260123	Ops Park	Growth-related redevelopment to include new soccer pitches, trail connections, parking, washroom facility and playground improvements.
950260124	Arbour Park	Growth-related park renovation including a playground replacement, installation of park furniture, pathways and tree planting.
950260125	Emily Forest Tract Trails and Rest Areas	Growth-related condition improvements including surface upgrades, improvements to existing drainage issues, and clearing debris from trail.

9502602 Recreation Facilities											
Construction, rehabilitation, renovation, replacement and upgrade of arenas, pools, community centres and other recreation facilities and related systems, components and siteworks. Based on Arenas Master Plan, AMP and other sources.											
JDE ID	Project	Primary Treatment or Activity	Primary Type	DC Share	Expenditure	Financing					
						Asset Management Reserve	Development Charges Reserve	Debenture	CCBF Grant		Total
950260201	Dalton Community Centre Hot Water System	Replacement	State-of-Good-Repair		26,000	26,000					26,000
950260202	Woodville Arena Roof and Siding	Replacement	State-of-Good-Repair		1,250,000	173,000			1,077,000		1,250,000
950260203	Victoria Park Armoury Main Hall Flooring	Replacement	State-of-Good-Repair		198,000	30,000			168,000		198,000
950260204	Victoria Park Armoury Roof	Replacement	State-of-Good-Repair		320,000	48,000			272,000		320,000
950260205	Lindsay Recreation Complex Pool Dehumidification System	Replacement	State-of-Good-Repair		110,000	110,000					110,000
950260206	Lindsay Recreation Complex C1 Compressor	Replacement	State-of-Good-Repair		54,000	54,000					54,000
950260207	Lindsay Recreation Complex Compressor Motors #3 and #5	Replacement	State-of-Good-Repair		24,000	24,000					24,000
950260208	Lindsay Recreation Complex Front Entrance Walkways	Replacement	State-of-Good-Repair		105,000	105,000					105,000
950260209	Fenelon Falls Arena Compressor Motor #1	Replacement	State-of-Good-Repair		12,000	12,000					12,000
950260210	Little Britain Compressor and Compressor Motor #1	Replacement	State-of-Good-Repair		94,000	94,000					94,000
950260211	Lindsay Recreation Complex Lower Weight Room Flooring	Replacement	State-of-Good-Repair		103,000	103,000					103,000
950260212	Lindsay Recreation Complex Pool Deck and Changeroom Floor	Rehabilitation	State-of-Good-Repair		81,000	81,000					81,000
950260213	Bolsover Community Centre Access Ramp	Rehabilitation	State-of-Good-Repair		24,000	24,000					24,000
950260214	Bolsover Community Centre Hot Water Tank and Furnace	Replacement	State-of-Good-Repair		21,000	21,000					21,000
950260215	Bolsover Community Centre Roof	Rehabilitation	State-of-Good-Repair		12,000	12,000					12,000
950260216	Burnt River Tennis Court Light Pole	Replacement	State-of-Good-Repair		10,000	10,000					10,000
950260217	Woodville Townhall Foundation and Front Walkway	Rehabilitation	State-of-Good-Repair		60,000	60,000					60,000
950260218	Hartley Roads Operations Depot Overhead and Exterior Doors	Replacement	State-of-Good-Repair		32,000	32,000					32,000
950260219	Lindsay Recreation Complex Washrooms	Renovation	State-of-Good-Repair		22,000	22,000					22,000
950260220	Emily-Omemee Arena Lobby and Dressing Rooms	Renovation	State-of-Good-Repair		6,786,000			6,786,000			6,786,000
950260221	Carden Community Centre Washrooms	Renovation	State-of-Good-Repair		66,000	66,000					66,000
Total					9,410,000	1,107,000	-	6,786,000	1,517,000	-	9,410,000

9502602 Supplementary Information for Recreation Facilities		
JDE ID	Project	Scope, Source and or Rationale
950260201	Dalton Community Centre Hot Water System	Hot water system replacement.
950260202	Woodville Arena Roof and Siding	End of lifecycle replacement.
950260203	Victoria Park Armoury Main Hall Flooring	Flooring replacement.
950260204	Victoria Park Armoury Roof	End of lifecycle replacement.
950260205	Lindsay Recreation Complex Pool Dehumidification System	Pool dehumidification system replacement.
950260206	Lindsay Recreation Complex C1 Compressor	Compressor replacement.
950260207	Lindsay Recreation Complex Compressor Motors #3 and #5	Compressor motor replacements.
950260208	Lindsay Recreation Complex Front Entrance Walkways	Front entrance - reduce trip hazards.
950260209	Fenelon Falls Arena Compressor Motor #1	Compressor motor replacement.
950260210	Little Britain Compressor and Compressor Motor #1	Compressor and motor replacement.
950260211	Lindsay Recreation Complex Lower Weight Room Flooring	Flooring replacement.
950260212	Lindsay Recreation Complex Pool Deck and Changeroom Floor	Rehabilitation of pool deck and changeroom flooring.
950260213	Bolsover Community Centre Access Ramp	Rehabilitation of Bolsover Community Centre access ramp.
950260214	Bolsover Community Centre Hot Water Tank and Furnace	Replace hot water tank and furnace.
950260215	Bolsover Community Centre Roof	Rehabilitation of Bolsover Community Centre roof.
950260216	Burnt River Tennis Court Light Pole	Replacement of tennis court light.
950260217	Woodville Townhall Foundation and Front Walkway	Rehabilitation of foundation and front walkway.
950260218	Hartley Roads Operations Depot Overhead and Exterior Doors	Replacements to repurpose facility for Parks and Recreation uses.
950260219	Lindsay Recreation Complex Washrooms	Renovation of LRC washrooms.
950260220	Emily-Omemee Arena Lobby and Dressing Rooms	Address accessibility and modernization issues.
950260221	Carden Community Centre Washrooms	Millwork and plumbing upgrades.

